MISSION: Providing the highest quality code compliance products, services and services for the safety and performance of the built environment.

VISION: Protecting the health, welfare and safety of people and communities worldwide.

VALUES: Customer-oriented, innovative, accountable, and transparent.
Dear ICC Members,

It’s been an exciting time to be President of the International Code Council® (ICC®). This organization has made incredible strides to solidify its position as a leader in building safety and fire prevention. I’ve had the honor to be at its helm and have helped make several monumental decisions that will affect the course of ICC for years to come.

In the pursuit of one single set of coordinated codes for use across the nation, this year the ICC Board of Directors have been working on a proposed joint venture with the International Association of Plumbing and Mechanical Officials (IAPMO) for the development of a joint plumbing and joint mechanical code. We have and will continue to actively seek member input that the Board will use in making their decision. During the Annual Conference you, the members, will have an additional opportunity to ask questions and provide input as we move forward with this important endeavor.

One of the proudest moments of my tenure occurred last October. I appeared before the U.S. House of Representatives Committee on Science to discuss ICC’s response to the National Institute of Standards and Technology’s report investigating the World Trade Center collapse. Since then, the Code Technology Committee and Ad Hoc Committee on Terrorism Resistant Buildings have been addressing many of the Committee’s concerns. A number of the record 2,300 code change proposals submitted in the code development cycle resulted from their hard work.

There are many other accomplishments, such as building stronger relationships with strategic partners, and forging new connections with the fire service and other industry alliances.

However, when it comes to making a difference in public safety, I think Louisiana’s adoption of the International Codes® following the devastating 2005 hurricane season was one for the history books. Protecting lives and property continues to be the number one goal of the International Code Council. Strong codes, coupled with enforcement and training, are the meat and potatoes of our profession. ICC’s participation in the Restoration 2006 Conference, in conjunction with the ICMA, also served to further that goal.

As you know, James Lee Witt is stepping down as Chief Executive Officer and we wish him all the best. The other members of the Board and I have been actively interviewing candidates to fill his shoes. Choosing a new CEO from the more than 100 applicants has not been a quick or easy task. ICC is a major corporation and it has significant impact on the safety of our nation, as well as other countries around the world. No doubt our new CEO will be measured against the world community.

I’m very proud of what the International Code Council and the building safety industry have accomplished this year and to be a part of this amazing building safety community.

Henry L. Green
President
International Code Council
CEO’S LETTER

Dear ICC Members,

I am so proud of how far this organization has come since I arrived at ICC as its Chief Executive Officer three years ago.

When the three model code groups consolidated, they shared a dream of one coordinated set of codes being used across the nation. The reality is that in a very short span of time, we have seen amazing success. Almost 20,000 jurisdictions in 48 states now use one or more of the International Codes.

Unfortunately, many communities along the Gulf Coast did not have building safety codes in place when Hurricanes Katrina and Rita struck last year. As a nation, we witnessed the horrors that followed. As building safety professionals, we were saddened because we knew that codes could have greatly reduced the loss of life and property that occurred. Since then, I’m proud to say that Louisiana adopted the International Codes to help its communities build back stronger and safer. As Florida’s communities exemplified in similar events, strong codes can make the difference between absolute devastation and returning to normal life after a hurricane.

Earlier this year, ICC co-sponsored Restoration 2006: Community and Economic Recovery After a Disaster Conference, held in New Orleans. The conference focused on long-term and sustainable community and economic recovery. However, it’s important that recovery also includes adoption of strong building safety codes, training and education, certification for code professionals, contractor licensing, and many other support services that ICC offers its membership.

I had the opportunity to speak at several events that provide training to code professionals, including the Association of Minnesota Building Officials Education Institute and the Code Officials of Arkansas Spring Education Forum. Public safety continues to be the focus of my talks at conferences, such as the Harvard University Center for the Environment Disaster Symposium, the San Francisco Earthquake Centennial Conference and the Milano School for Urban Policy: Cities at Risk Forum. The true reward is that these talks may benefit public safety in communities across the United States and around the world.

This will be my last Annual Report letter to the International Code Council membership. I have really enjoyed getting to know you and respect your dedication to building safety and fire prevention. I am also grateful to have worked with the ICC Board of Directors. The Board is so committed to public safety that they give up their personal time to lead ICC, in addition to working full time at their day jobs. It’s a big responsibility and I am so thankful to their jurisdictions, which have been incredibly supportive. It has been my pleasure to have worked with people so dedicated to protecting life and property.

James L. Witt

Chief Executive Officer
International Code Council
Dear ICC Members,

This has been an incredible year at the International Code Council, and the future is looking very bright. We owe our success to a great staff, a dedicated Board of Directors, the support of our partners and stakeholders, and the commitment of the ICC membership.

As you read further into this Annual Report, you’ll find we had strong financials this year. One reason is that staff worked diligently to get the 2006 editions of the International Codes out ahead of schedule. With improvements in production, inventory, marketing, distribution channels, and customer service, ICC has increased the utilization of ICC products and services across the spectrum. With the publications out earlier, training and certification were able to move to the 2006 I-Codes® earlier as well.

Streamlining processes and improving customer service (both internally and externally) have been major focuses across the organization, and the numbers are impressive. Just to give you a few: ICC has increased its membership levels by 4 percent, added 12 new chapters, developed five new periodicals, answered 60,000 code inquiries, provided 2,000 plan reviews, and by year end will have provided 45,000 participants with continuing education. Certification and testing anticipates a 25-percent increase, and with 50 different trades now covered, contractor/trade licensing foresees a 75-percent increase over last year.

Building partnerships and expanding relationships continue to be a high priority. Benefits include increased collaboration and creating synergies. Co-publishing, co-branding and joint training often occur, as has happened with such organizations as Underwriters Laboratories (UL), ASTM International, and the American Wood Preservers Association (AWPA). ICC continues to build a relationship with the fire service and recently targeted its first fire official membership recruiting program. ICC signed a memorandum of understanding with the American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE). ICC and the International Association of Plumbing and Mechanical Officials (IAPMO) are discussing a proposed joint venture to co-develop plumbing and mechanical codes. Our members’ input is critical in this venture and in so much of the important work the ICC undertakes.

From grants with the U.S. Department of Housing and Urban Development (HUD) and the U.S Department of Energy to developing a Storm Shelter Standard with the U.S. Federal Emergency Management Agency (FEMA), ICC is working with federal agencies to improve public safety. ICC continues to visit Capitol Hill to support bills such as the Campus Fire Safety Right to Know Act and support funding of the National Windhazard Impact Reduction Program. Moving the ICC Headquarters to Washington, D.C., will make it much easier for ICC employees to stop by and visit Congressional representatives. The new location is just two blocks from the U.S. Capitol.

In the last year, ICC has taken major strides toward establishing itself as a world-class public safety organization. Our financial position has strengthened over the past four years and as we move forward to the 2006/2007 fiscal year, I have no doubt the organization will continue to accomplish great things.

Richard P. Weiland
Chief Operating Officer
International Code Council

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**ICC NET MARGIN BY YEAR SINCE CONSOLIDATION**

Actual (orange) vs Budget (gold)

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Budget</th>
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<tbody>
<tr>
<td>2003</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2004</td>
<td></td>
<td></td>
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<tr>
<td>2005</td>
<td></td>
<td></td>
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<tr>
<td>2006</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2006 June year to date</td>
<td></td>
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</tr>
</tbody>
</table>
ICC BOARD OF DIRECTORS

OFFICERS

**President**
Henry L. Green
Executive Director
Bureau of Construction Codes & Fire Safety
Department of Labor and Economic Growth
Lansing, MI

**Vice President**
Wally Bailey, C.B.O.
Director, Development and Construction
City of Fort Smith
Ft. Smith, AR

**Secretary/Treasurer**
Steven I. Shapiro, C.B.O.
Director of Codes Compliance
Department of Codes Compliance
City of Hampton
Hampton, VA

**Immediate Past President**
Frank P. Hodge, Jr., C.B.O., M.C.P.
Director of Building and Fire Codes
Town of Hilton Head Island
Hilton Head Island, SC

DIRECTORS

**Edwin M. Berkel, C.F.I.**
Fire Marshal
Mehlville Fire Protection District
St. Louis, MO

**Terrence L. Cobb, C.B.O.**
Director, Dept. of Codes Administration
Metropolitan Gov’t. of Nashville & Davidson Co
Nashville, TN

**James L. Brothers**
Building Director
City of Decatur
Decatur, AL

**Greg Johnson**
Building Inspector
City of Saint Paul
Saint Paul, MN
2006 TREASURER’S REPORT

By Steve Shapiro, Secretary/Treasurer

ICC Treasurer’s Report (pertaining to 2005 fiscal year)

As Secretary/Treasurer of the International Code Council, it is my privilege to report to the members on the financial status of the organization. FY 2005 was a continuation of 2004 in terms of solid financial performance and strengthening of ICC’s financial position. A major objective for 2005 was to increase our cash balance to provide a “contingency” fund in line with industry standards. We feel it is essential to further strengthen our cash position so we can invest in new membership opportunities as they arise. We have made excellent progress in this regard during 2006.

Active management of accounts receivable and inventory enabled a reduced level of cash tied up in these assets by almost $1.9 million or 17 ½ percent from 2004 levels; this while our overall revenues were up almost 3 percent. Operating expenses were up 4 percent. This reflects the continued investment ICC has been putting into staff and infrastructure to support continued growth and implementation of our strategic plan.

FY 2005 represents the second full calendar and fiscal year for ICC as a consolidated entity. As indicated in the 2005 Audited Financial Statements, our second full year as ICC was financially successful with Excess Income from Activities of almost $2.2 million. Revenue totaled just shy of $56 million on expenses of $53.8 million. Additional Investment Income of $86,000 brought our total Change in Net Assets over 2004 to almost $2.3 million. This is the second year in a row that ICC added over $2 million to Member Equity, which now stands at $17.9 million as of December 31, 2005.
**STATEMENT OF FINANCIAL POSITION**

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<tr>
<th>$'000's</th>
<th>2005</th>
<th>2004</th>
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</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>8,171</td>
<td>4,084</td>
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<tr>
<td>Inventory, accounts receivable, and other assets</td>
<td>8,782</td>
<td>10,649</td>
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<tr>
<td>Prepaid expenses</td>
<td>113</td>
<td>125</td>
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<tr>
<td>Property and equipment</td>
<td>10,697</td>
<td>11,201</td>
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<tr>
<td>Total assets</td>
<td>27,763</td>
<td>26,059</td>
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<tr>
<td><strong>Liabilities and net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and other liabilities</td>
<td>6,662</td>
<td>7,270</td>
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<tr>
<td>Deferred revenues</td>
<td>2,929</td>
<td>2,902</td>
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<tr>
<td>Line of credit</td>
<td>300</td>
<td>300</td>
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<tr>
<td>Total liabilities</td>
<td>9,891</td>
<td>10,472</td>
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<tr>
<td>Total net assets</td>
<td>17,872</td>
<td>15,587</td>
</tr>
<tr>
<td>Total liabilities and net assets</td>
<td>27,763</td>
<td>26,059</td>
</tr>
</tbody>
</table>

**STATEMENT OF ACTIVITIES**

**Revenue**

- Program services: $32,121, $28,767
- Publications: $22,682, $25,097
- Other: $1,153, $587
- Total revenue: $55,956, $54,451

**Expenses**

- Investment income: $86, $35
- Change in net assets: $2,284, $2,922
- Prior period adjustment: $0, $(3,406)
- Net assets as of beginning of year: $15,587, $16,071
- Net assets as of end of year: $17,872, $15,587

**STATEMENT OF CASH FLOWS**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flows from operating activities</td>
<td>4,502</td>
<td>335</td>
</tr>
<tr>
<td>Cash flows from investing activities</td>
<td>(415)</td>
<td>(665)</td>
</tr>
<tr>
<td>Cash flows from financing activities</td>
<td>0</td>
<td>(100)</td>
</tr>
<tr>
<td>Net change in cash and cash equivalents</td>
<td>4,087</td>
<td>(430)</td>
</tr>
<tr>
<td>Cash and cash equivalents as of beginning of year</td>
<td>$4,084</td>
<td>$4,514</td>
</tr>
<tr>
<td>Cash and cash equivalents as of end of year</td>
<td>$8,171</td>
<td>$4,084</td>
</tr>
</tbody>
</table>
MEMBER PROGRAMS

Member Programs consists of four departments: Member Services, Publishing Services, Communications, and Meeting and Travel Services. Our team is dedicated to the mission and vision of the ICC. We strive to monitor the needs of our members and customers so that we can provide top-notch service to all and facilitate the growth of the association.

The Member Services Department includes the member services and chapter relations areas. Our dedicated team is available in all four ICC offices, providing ICC members and chapters with vigilant support and assistance. Our team is committed to providing exceptional service to our members and is constantly exploring opportunities to improve service and benefits. The latest addition to our benefits is the launching of a Chapter Rewards Program. This program rewards the most active chapters with points that can be redeemed for ICC training, audio virtual seminars, on-line campus courses, ICC Annual Business Meeting registrations, videotaping services, eCodes and other products and services.

We are also pleased to announce continued membership growth during 2006. As of May our membership has increased by 4 percent since the last annual report, bringing the total number of members to 40,336, not including Governmental Voting Member representatives. Continued growth at this rate could add at least another 800 members by September, resulting in projected 6-percent growth for a one-year period. Recruitment and renewal initiatives are underway in several industries to attract and retain members and to propel member growth.

Our chapter family has also added 12 new chapters since the last annual report increasing our total number of chapters to 306. ICC’s commitment to building personal relationships with our chapters continues to be a priority in 2006. This fiscal year, our board and executive staff will attend at least 70 chapter meetings in addition to regular meeting attendance by ICC staff and liaisons.

Publishing Services develops and distributes products in both print and nonprint media. Product offerings include the International Codes and commentaries, text and professional reference books, multimedia tools, electronic and video products, and custom codes. Also new this year was the debut of ICC eSolutions™, a web-based program designed to help jurisdictions deal with their amendment procedures in adopting the International Codes. ICC eSolutions adds the power of the Internet to the custom code development process.

Between September 2005 and July 2006, the Publications Division sent out an average of 115 new print orders per month. The main project of the year focused on the timely delivery of the 2006 editions of the International Codes. The new editions of the 14 l-Codes were hefty ones – more than 382 pounds of ink and 379,183 pounds of paper were consumed in the first printings. Additionally, multiple custom-code projects and drafts (both print and on-line) were completed this year.

The Electronic Media Team, a branch of Publishing Services, provided members with a full complement of digital capabilities and technical services, including custom CD-ROMs, DVDs, VHSs, mCodes™, PDF codes and web-driven, subscription-based codes (www.eCodes.biz). Several new electronic products were released this year based on the 2006 editions, and custom CD-ROMs or web sites were designed for Connecticut, Florida, Ohio, Massachusetts and California. Video production and video support are also part of Electronic Media’s offerings.

The Communications Department is the “voice” of the International Code Council and its subsidiaries. The department consists of Periodicals, Exhibit Services and Public...
Relations. The Communications team supports building ICC brands, and promotes a positive image of the organization and its members as silent defenders who save lives and protect property.

Periodicals is responsible for 12 titles, including the *Building Safety Journal*, a magazine, and the *Building Safety Bulletin*, a newsletter. Both are print publications published six times a year. Once a month, Periodicals also produces ICC eNews, a widely distributed electronic newsletter delivered to almost 76,000 recipients in all segments of the construction industry. ICC ePartners is published monthly and, once a quarter, an electronic newsletter is sent to the chapters. In the past year, five new periodicals were launched, including quarterly e-newsletters for each subsidiary. Over the past two years, print and electronic periodicals have earned 12 national awards including Apex Awards for Publishing Excellence, MarCom Creative Awards and Communicator Awards.

Exhibit Services coordinates more than 100 International Code Council booths annually at trade shows that play an important role in the association’s outreach efforts. Exhibit Services also produces and manages the International Code Council Expo at the Annual Conference and this year introduced a very successful virtual trade show. The ICC Virtual Trade Show allows vendors to provide information about their products to ICC members and other customers 24/7 via CD and the Internet.

The Public Relations staff prepares communications products to position ICC as the expert on building safety and fire prevention to both industry and consumer media, and to support revenue centers of the association. PR responsibilities include the ICC web site, media outreach, news releases, product releases, articles, presentations, executive communications, talking points and speeches. The Public Relations team serves as the organization’s primary contact for all media inquiries. When Louisiana adopted I-Codes to rebuild after Hurricane Katrina, the PR staff organized a communications campaign to highlight the Foundation’s donation of code books and deliver the message that codes save lives and protect property. A result of the effort was several positive editorials and news items supporting code adoption and enforcement. PR strategies contribute to more than 140 million annual impressions of the ICC name and key building safety and fire prevention messages valued at more than $5 million if purchased as advertising in trade magazines and consumer media.

**Meeting and Travel Services** (MTS) provides meeting planning and travel coordination services to all of the organization’s internal and external clients. The Meeting and Travel Services Department has a dedicated team who strives to produce outstanding meeting management for all corporate needs. Focused on customer service, MTS ensures that the travel and meeting requirements of the ICC Board of Directors, committees and staff are achieved.

MTS also manages the registration process for and the administration of the ICC Codes Forum each spring and the ICC Annual Business Meeting each fall. Looking to the future, MTS has secured sites for the 2007 Codes Forum and the 2008 Annual Conference, and has begun research for the 2009 through 2011 Annual Business Meetings.
TECHNICAL SERVICES PROGRAM

Technical Services consists of Code and Standards Development and Architectural and Engineering Services. The Technical Services professional staff is responsible for the development, maintenance and support of the 14 International Codes and corresponding code commentaries currently in production, and the development of new codes as directed by the board, as well as related technical support services, e.g., code opinions, committee interpretations, plan reviews, technical consulting, building department audits and contracts with federal, state and local governments. Our highly skilled team is dedicated to providing timely information of exceptional quality to all members and users of the codes.

The beginning of the 2006/2007 code change cycle is upon us. Administering the code change cycle in exact compliance with code development procedures in support of 14 individual codes is an ambitious undertaking. All published deadlines must be met while processing a record number of proposed code changes and public comments. Approximately 2,300 code change proposals will be processed at the code development hearings in Orlando, Florida. The hearings will take place September 20th through October 1st, in two separate tracks. The current cycle will conclude with the publication of the 2007 Supplement to the International Codes.

Our team also provides staff support to numerous code development committees, and codes and standards committees. We also support the activities of four councils. The Code Technology Committee (CTC) has met six times since April 2005, and has scheduled meetings into December 2006. It has teamed with the Terrorism Resistant Building Committee (TRBC) twice this year, to focus on responding to the NIST World Trade Center report. The TRBC submitted 14 code changes based on the NIST WTC report and the CTC submitted five code changes.

The Disaster Response Committee (DRC) is currently finishing up the development of certification criteria for post-disaster second responders. It is expected to be complete prior to publication of this report. Standards Development continues to be very active. The following ICC standards are either under development or being maintained through the ANSI process as directed by the ICC Board of Directors: the Bleacher Standard, the Log Standard, the Storm Shelter Standard, the Hurricane-Resistant Construction Standard, the Manufactured Housing Standard, and the ICC/ANSI A117.1 Standard.
ICC’s technical support is one of the most sought-after services we provide to our members. Our exceptional technical staff provides technical advice, code opinions (verbal or written) and committee interpretations to ICC members at no charge. Our state-of-the-art phone system has greatly enhanced the availability of this service to our members by allowing members to access easily our entire team. With code opinion calls through the Technical Services telephone queue averaging well over 150 per day, the system directs the caller as quickly as possible to an available team member. The team also provides an average of 10 on-line code opinions per day via the ICC web site. In addition to the calls through the Technical Services queue and e-mails through the on-line code opinion service, each team member receives direct calls and direct e-mails that are not routed through the phone system or on-line code opinion service. This adds approximately 75 additional code opinion requests per day, resulting in a current level of about 60,000 inquiries per year.

The ICC also provides on-demand plan review services to both members and nonmembers in order to aid jurisdictions in the timely examination of construction documents submitted with a building permit application. We complete over 2,000 plan reviews per year. In addition to plan reviews, we also offer fee-based technical consulting for the evaluation of specific code topics as applied to a specific project or circumstance.

The Technical Services team also provides services to federal, state and local governments. This work is performed under contract to accomplish the common goals of the ICC and the contracting agency. We have completed the HUD Fair Housing Initiative Grant and are working with FEMA under a grant to develop the Storm Shelter Standard and the DOE Hydrogen Technology Acceptance Grant. The contract area is also providing assistance to the Foundation and to ICC’s international activities in support of work for Afghanistan and Pakistan, respectively.
PROFESSIONAL DEVELOPMENT SERVICES PROGRAM

ICC’s Training and Education Department continues to respond actively to the needs of our members and customers by delivering training that fosters career development, promotes job satisfaction and facilitates professional advancement. Our exceptional training has paved the road to success for our members and customers over the years and we will continue this tradition in the years ahead. Beginning this year, ICC is offering Open Enrollment seminars only in partnership with local chapters. This partnership approach has allowed ICC to reduce training expenses while increasing the strength of the ICC chapters. ICC continues to offer training through a variety of delivery systems. In 2006, ICC will see 45,000 participants in 1,000 classroom seminars, 6,000 on-line courses, eight Institutes, the Academic Degree program and several Telephone Seminars. The following is an overview and update on each of our training formats:

- **ICCcampus.org** - The Internet campus made training available anytime and anywhere to over 25,000 students. The campus currently offers 109 courses.

- **Telephone Seminars** - 2006 Code Update training was delivered via the telephone this year and was proven to be a cost-effective way for individuals to learn about the code changes. This delivery format allows as many people as can fit around a speaker phone to receive training for a single fee. This unique training format will continue in 2007, allowing the nation’s preeminent code experts to connect via a toll-free conference call.

- **Technical Curriculum and Seminar Delivery** - Currently, the classroom curriculum offers more than 60 titles based on the 2003 editions of the I-Codes and more than 40 titles based on the 2000 editions. Excellent progress has been made in developing the 2006 curriculum, with 40 seminar titles made available simultaneously with the 2006 codes. The Update Series and the Fundamental Series have both been completed in 2006 versions. Contracts for custom curriculum are also available. ICC delivered customized curriculum to various clients who required technical training on local amendments. New instructors have been added to the roster, as ICC seeks to recruit instructors who offer a national reputation of excellence in code instruction.

- **Event Management** - Event Management services have also been in strong demand, with the addition of the AMBO Institute (Minnesota) and the Ohio Code Academy, in addition to the already successful EduCode (Southern Nevada Chapter) event.

- **Institutes** - These sought-after events, which are three- to five-days long, brought more than 600 individuals together to learn about issues of major importance, to explore current and emerging trends with like-minded professionals, and to learn current techniques and strategies. The opportunity to network is a big benefit of the Institutes. The Residential Institute continues to be the most popular.

- **Annual Conference Education Program** - A program of 33 sessions will be delivered at the 2006 Annual Conference. As of this writing, technical presentations related to the I-Codes will elaborate on basic code principles and clarify advanced concepts.

- **Education Provider Partner Program** - The new Education Provider Partner Program has met its goal to work with organizations and associations which also offer the very best in code enforcement training. ICC’s education partners bring new educational opportunities, delivered in the classroom as well as at a distance.

OUTLOOK

The PDS team will continue to monitor closely the professional development needs of our members and customers, and offer relevant training of exceptional quality in a variety of formats. We will also continue to monitor the global building environment to assess opportunities for professional advancement and community assistance through new training curriculum and certification programs. Development of new relationships with jurisdictions, states and countries to support ICC’s mission through training and certification will also remain a top priority.

Kathleen Mihelich
Senior Vice President
■ Transition Training - Transition training provided to state and local code enforcement professionals continues to be a focus. ICC is committed to providing those who are new to the codes with a variety of educational resources. New curriculum was developed for transition from the Uniform Building, Plumbing and Mechanical Codes.

■ CEU Services - ICC submitted applications for CEU recognition to 27 states and agencies. In all, more than 2,000 seminars and courses were recognized as acceptable by the states and agencies. Added to our long-standing CEU relationships was recognition of our courses by the states of North Carolina, Oregon and Alaska.

■ Academic Relationships - The relationship with Red Rocks Community College continued to provide a program of Internet study towards completion of a degree. Anyone can enroll in the program as a new student or transfer credits earned from other colleges or universities. Other higher education relationships include University of Phoenix Online.

The Certification and Testing Services Department has initiated wide-reaching changes this year with the goal of enhancing both the quality of our service and our cost-efficiency. Significant progress has been made in both areas. Through substantial gains in efficiency, our services are now provided at fees which are among the lowest for national programs of this caliber. To enhance our quality, our team is now divided into three specialized work units – test development, test administration and program management. Other enhancements implemented this year include installation of the latest state-of-the-art computer systems for the development and administration of examinations; rapid expansion of professionally staffed testing centers to regions which were previously inadequately served; and improvements in processing time for certification applicants.

Participation in certification and testing services has continued to increase each year since integration of the ICC in 2003. It is anticipated that participation in the national certification program will increase this year by 25 percent over 2005 levels, with more than 28,000 individuals participating. “Legacy” and state certifications will increase by 60 percent. This year, four new national certifications have been implemented: Certified Welding Inspector; Certified Fire Marshal; Coastal and Flood Plain Construction Inspector; and Disaster Response Inspector. ICC also assisted two state chapters with state-specific inspector certification needs – Association of Minnesota Building Officials (state plumbing code), and the California Building Officials Association (California Building Code). The Certification Renewal program is now fully implemented with all of the Legacy certificates from the former model code organizations.

Testing services are also provided for local and state contractor/trade licensing boards, for over 50 different trades. Participation in this service continues to expand, with rates this year nearly 75 percent higher than 2005 levels, testing over 30,000 individuals. This program helps code officials and licensing boards ensure that construction trades have a basic understanding of the critical life-safety elements of adopted codes and standards.
BUSINESS AND PRODUCT DEVELOPMENT PROGRAM

The first half of 2006 started out as a record year in regard to the distribution of codes and their support products. This was in part attributed to ICC’s Business and Product Development Division strengthening its relations with key distributors and investing more resources in Marketing, the latter which included the hiring of a new Vice President of Marketing. The promotional campaign for the 2006 I-Codes has proven quite successful. First and second quarter revenues have exceeded projections and by far are our strongest on record. This trend is anticipated to continue into the near future with the release of many new and improved support products based on the 2006 I-Codes.

As we mark the two-year anniversary of ICC’s Blueprint to the Future—which set the course for our future direction—we can take pride in our accomplishments. During the last year, ICC has expanded its offerings of nonadoptable products, releasing 11 new support publications while updating 21 existing products to the 2006 codes. New offerings include the Significant Changes Series, a first-of-its-kind four-color illustrative series that denotes the significant code changes in the 2006 International Codes. ICC also continued to build on the success of its standards compendium documents by updating the ASTM Standards as Referenced in the 2006 IBC and partnering with the American Wood Preservers Association (AWPA) to publish a new standards compendium titled AWPA Standards as Referenced in the 2003/2006 IBC & IRC.

During the last quarter ICC has continued to strengthen its offerings to the Fire Service, releasing an updated version (Version 4) of the popular HMEx Software which provides hazard classifications and materials as required by the building and fire codes. Work also has been initiated to produce an International Fire Code Study Companion® which will expand our ever-popular Study Companion Series. At the close of the second quarter, we further strengthened our product development team with the addition of a fire protection engineer who will oversee the development of support products and services based on the International Fire Code®.

ICC continued to be responsive in meeting the needs of states and local jurisdictions for custom codes, adding Connecticut, Vermont, Seattle and Phoenix to the long list of jurisdictions that have contracted with ICC for custom services. Through partnering, ICC was able to assist in expanding its custom services to include key code support products, co-publishing custom commentary (Florida Building Code Commentary) and a code applications manual (Florida Building Code Applications & Interpretations Guide), as an example.

During the last year, ICC built strong ties through collaborative efforts. Building on the strengths of its publishing partnerships with Delmar, McGraw-Hill, Kaplan, Masonry Institute of America and others, ICC has been able to reach and service new markets. Working with the Federal Emergency Management Agency and the National Institute of Building Sciences has led to the production of two new support products for the homebuilder: Homebuilders’ Guide to Earthquake-Resistant Design and Construction and the 2006 IRC Codemaster for SDC D0, D1 and D2 Woodframe Construction.

ICC has continued its long partnership with the Structural Engineers Association of California (SEAOC), releasing an updated 2006 Structural Seismic Design Manual—Volume 1 which will be followed by the remaining two volumes of this popular series by year end.

This past year has also witnessed success in finding new sources of revenue that have helped to diversify ICC and strengthen its financial position. Licensing agreements for use of ICC’s intellectual property have not only resulted in a boost to the bottom line, but
have also created a wave of innovation in our industry. New products and services based on the *International Codes* continue to grow, expanding the number of resources to assist code users.

In recognition of the need to help bridge the language barrier that exists on the job site, ICC partnered with McGraw-Hill to update and greatly expand its English-Spanish dictionary of construction terms known as the *Constructionary*. This popular publication will supplement the *Learning Construction Spanglish*, another joint publication with McGraw-Hill released during the last year.

Business and Product Development has also been very active in supporting Government Relations with adoption efforts in California, New York City and Massachusetts, by providing additional product and contract support.

Working closely with the Publishing Division, we continued to expand the number of on-line electronic products and services available through [www.eCodes.biz](http://www.eCodes.biz), making ICC codes, standards and support products just a click away. Continued progress is being made to expand the number of offerings to include many of the standards referenced in the *International Codes*.

Last year we witnessed a major commitment by ICC to better promote the association and further strengthen the ICC brand. A more integrated marketing effort is underway that will allow ICC to better leverage all its resources while delivering a coherent and consistent message. In delivering a strengthened brand, marketing initiatives have become more customer centric in focus, strategic in development and fully integrated in implementation. These efforts will continue as we move ahead with the objective of positioning ICC as the global leader in the field of public safety.

In the area of Professional Development Services we have witnessed success in marketing efforts for institutes and forums. Significant efforts were put into place to promote the 2006 Codes Forum which resulted in ICC greatly exceeding its early expectations on the success of this event. Product Development staff has also assisted in training and course development.

ICC’s Marketing Department has been instrumental in helping our subsidiaries roll out new services to meet the needs of our members. Major marketing support provided to International Accreditation Service (IAS) played a critical role in creating awareness of the advantages to jurisdictions that participate in the new Building Department Accreditation Program.

Major marketing initiatives are underway to educate our industry on the important role that our ICC Evaluation Service (ES) subsidiary plays in facilitating innovation in the construction industry. During the last year we established a relationship with *Structural Engineer* magazine which has resulted in the publication of a series of five articles on innovative building products and the key role ICC-ES plays in ensuring these products comply with codes. The program underway to help build awareness of ES both internally and externally will provide ES with better market penetration and reaffirm its importance in the marketplace.

Marketing activities for Building Safety Week 2006 contributed to a huge success for the ICC Foundation. Proactive promotional efforts resulted in a record number of purchases of Building Safety Week Campaign Kits. During the last year the Marketing Department also set up the infrastructure so member building and fire departments in Louisiana, Mississippi or Texas could apply for hurricane grants through the Foundation.

In 2006 ICC witnessed major membership drives focused on building and fire officials. This is the first campaign that the organization has implemented which shows a new level of integrated marketing that is expected to generate significant member growth for ICC.
GOVERNMENT RELATIONS PROGRAM

The Government Relations (GR) team shares one common mission: to partner and forge strategic alliances with entities having objectives and missions compatible with the ICC and that support the I-Codes and the developmental process upon which these codes are based. The GR team’s accomplishments during the past year have demonstrated our commitment to this mission. In 2005, our staff participated in or assisted with over 2,700 I-Code adoptions and has assisted with over 600 adoptions this year.

The Louisiana code adoptions and ICC support initiatives in the aftermath of Hurricane Katrina have been an overall ICC team effort with the GR team playing a key role. In January 2006, Louisiana adopted emergency provisions for wind and flood from the International Building Code® (IBC®) and International Residential Code® (IRC®) which went into effect for 11 parishes. The bill also adopted the IBC, IRC, International Mechanical Code® (IMC®), International Fuel Gas Code® (IFGC®) and International Existing Building Code® (IEBC®) statewide with a January 1, 2007, effective date. Legislative support provided by GR’s State and Local area and Fire Services area was instrumental in achieving these adoptions. Donations were committed through our Labor & Management supporters towards the purchase of building code training materials and books for Louisiana in a program sponsored by the ICC Foundation.

The State and Local area is responsible for the implementation of the ICC’s state and local goals such as securing new and retaining existing code adoptions, raising the level of awareness of ICC’s building safety system and working in partnership with our members and code users in promoting the ICC codes and services to communities across the country. Our team has assisted with several significant adoptions this year including Louisiana, Connecticut (the first adoption of the International Fire Code® [IFC®] in any New England state), Iowa and Texas. Also it is of note that Mayor Michael Bloomberg signed Intro 478A which enacts the New York City Plumbing Code based on the International Plumbing Code® (IPC®). The bill includes several administrative provisions and highlights the intent to adopt the 2003 editions of the IBC, IFGC, IMC and IRC. It is anticipated that the remainder of the bill will be adopted in early 2007. Our team has also worked closely with the 14 workgroups established by the California State Fire Marshal to review and propose California amendments to the IBC and IFC.

The ICC Fire Services area focuses on enhancing strategic relationships with the fire service community through education, support and active participation in related activities. This year active participation by the National Association of State Fire Marshals in the code development process has been a notable accomplishment. We also presented information to the Department of Defense to support their migration to the IFC and IRC and secured statewide adoption of the IBC and IRC in Texas through collaboration and cooperation with GR teams, ICC fire and building official chapters and private-sector support. Our team has continued to make progress with the U.S. Forest Service on issues of importance to ICC and volunteered at the National Fallen Firefighters’ Memorial Service.

The Grassroots area records and publishes code adoption information and facilitates communication between ICC and its members. Grassroots programs encourage ICC members to build relationships with their elected officials and encourage those officials to support the ICC position in legislative and regulatory policy in state and local government. The Grassroots section on the ICC web site presents a Code Adoption Toolkit, and an issues section relating to recent ICC advocacy programs that links ICC members with their federal and state elected officials.
The ICC Labor/Management Advisory Committee (LMAC) provides a venue for communication and interaction between ICC and interested organizations, including trade and professional associations and other bodies representing affected sectors of the building community. This area has facilitated business development among ICC subsidiaries and labor/management groups resulting in new contracts and the anticipation of future contract work into 2007. Other activities this year included achievement of educational objectives through reference of the I-Codes in apprenticeship training programs and materials. Also, combined efforts with the ICC Foundation resulted in significant donations of funds and support by L&M organizations for the Foundation’s program to provide code and training materials to Louisiana’s hurricane-ravaged parishes and for Project H.E.R.O.

The Federal Activities area continues to establish and enhance relations with the executive branch of the federal government. ICC has identified and works with over 100 agencies, boards, councils, offices and programs on code and standards adoption and implementation and participation in ICC programs and activities including ICC chapters. The Federal Activities area encourages these groups to utilize the ICC Code support infrastructure and to rely on ICC as a resource for information on a wide range of building-related topics. Our team also works with them to facilitate the transfer of federal research and experience to state and local governments and ICC members. We have initiated a program to facilitate agency-wide access to ICC codes, services and products that will support agency facilities at the grassroots level. We have also initiated efforts to connect facility managers at federal properties with ICC members and chapters.

The National Organizations and Associations area supports the ICC National Plan that is designed to facilitate collaboration and coordination between ICC and industry members involved in the development, adoption and/or implementation of the I-Codes. We actively participate on a number of ANSI committees including: the International Policy Committee, the National Policy Committee, the Organizational Members Forum and the Homeland Security Standards Panel. We also participate in meetings of the NIBS Multi-hazard Mitigation Council Committee; a committee established by NIST to translate the NIST WTC investigation recommendations into proposed changes to model building codes and standards. Additionally, our area worked with the National Organization on Disabilities to promote their participation on the ICC/GR Accessibility Advisory Task Group and in Restoration 2006. The GR Accessibility Advisory Task Group held its first two meetings this year which resulted in a number of action items that will strengthen the disabled community’s interests in the I-Codes.

Congressional Relations develops and maintains contact with policymakers and actively monitors and participates in the consideration of legislation affecting the built environment, fire safety and the standards community. This year the Congressional Relations area facilitated ICC’s second annual Capitol Hill Day during Building Safety Week 2006. In a single day ICC’s Board and Government Relations Advisory Committee advocated ICC’s federal legislative agenda in over 90 Congressional office visits. We have played a leadership role in the Hazards Caucus Alliance this year, a coalition which provides Congress with information and ongoing education on preparing for, mitigating against and responding to natural disasters and man-made hazards. We developed and distributed ICC’s Earthquake Preparedness Kit,
GOVERNMENT RELATIONS PROGRAM Continued

the second in a series of Congressional resource documents focused on effective community and individual preparation for natural hazards affecting the built environment. We also participated in legislative coalitions advocating an increase in funding by Congress for FEMA’s Hazard Mitigation Grant Program and assisted the U.S. Bureau of Prisons in the adoption of the IBC.

The International Services area provides technical and institutional assistance to the international community. The ICC is committed to safer building construction worldwide and is working with individual countries to enhance regulation and enforcement mechanisms to increase the effectiveness of building codes.

In order to serve the Spanish-speaking community within the United States of America and around the world, ICC translated into Spanish the core group of I-Codes—Códigos Internacionales—which consists of the IBC, IRC, IFC, IPC, IMC, IFGC, IECC, IEBC, and IPMC. The translations will further the cause of building safety, construction quality and code uniformity nationally and internationally by removing barriers of communication between multicultural workers in the construction industry. In addition, these model codes can be adapted to local conditions (geography, climate, natural hazards, and other conditions) for countries in Latin America that wish to use state-of-the-art building and fire safety codes.

This year a collaborative agreement between ICC and the National University of Mexico (UNAM) will be signed to continue the technical assistance on the code development process for Mexico. The program calls for establishing a pilot program in three model cities. Also, in collaboration with the Business Development Department a proposal was submitted to NESPAK to provide technical assistance in Phase II of the “New Building Code for Pakistan” project which encompasses the review of seismic design parameters and criteria that will be used in the country’s new building code. The proposal was accepted by NESPAK. International Services has initiated and provided support and assistance on several additional projects in Latin America and the Caribbean as well as in the Middle East and Africa over the year. International Services worked with the ICC Chapter staff in establishing the ICC Kenya Chapter located in Nairobi. We will continue to provide needed information and services to the first African Chapter of ICC. Our staff has also worked with international development organizations and participated in international events and meetings this year to strengthen relationships and to promote the ICC mission and vision.
ADMINISTRATIVE SUPPORT PROGRAM

The Finance/Accounting Department provides all accounting services, financial reporting and analysis and decision support for the organization.

- Monthly financial reporting processes have been improved by expanded utilization of our accounting system. This has enabled quicker reporting of financial results and has enabled our team to provide enhanced reports for use by managers in assessing performance in their respective areas.
- Financial controls are continuously under assessment and being modified to improve safeguarding of corporate assets and increase the efficiency of transaction processing.

Inventory Management provides all inventory control functions and inventory ordering from external vendors and in-house print shops.

- Expanded utilization of the accounting system has also improved the control and reporting of inventory. Inventory levels have been effectively managed to assure sufficient quantities are on hand to meet customer orders yet at low enough levels to minimize warehousing costs and obsolescence of inventory.
- Customer complaints regarding product availability have decreased significantly which is a major accomplishment toward our goal of providing outstanding customer service to both our internal and external customers.

Operations is responsible for planning and managing all facility- and property-related activities. This includes capital budgeting and expenditure planning, fixed asset management and control, periodic facility analysis, contract review, and property tax and insurance follow-up.

- During 2005 we successfully negotiated with our Lenexa warehouse landlord to expand into available space adjacent to our existing warehouse in order to meet our growth expectations as well as reduce our warehousing costs.
- During 2006 extensive time and effort was expended by the Operations staff, in working with the rest of the ICC team, to locate and negotiate a lease for the new Washington, D.C., headquarters office.
- One other major area of activity within Operations and Accounting jointly is the continued development of a fixed assets system. A complete fixed asset inventory was completed this year and staff is still in the process of establishing and updating a well-controlled system to better monitor and track our capital asset base.

OUTLOOK

Improvement in service remains our top priority in each area. We are currently working on new processes and enhancements that will expand the services we provide and enable all areas to access vital information to further the growth of the ICC.

Karl Meyer
Chief Financial Officer
INFORMATION TECHNOLOGY PROGRAM

The Information Technology Division is tasked with enabling and maintaining many of the business operation systems of the ICC and its subsidiaries. With a team of 16 highly trained employees we support five major areas: Association Management Systems, Managed Information Systems, Programming, Telecommunications and the Internet.

Our most notable accomplishments this year have been: completing a Disaster Recovery study, providing outstanding help desk support, carrying out our infrastructure upgrade plans, improving the telecommunications plan, completing the ICC-ES public web site redesign and streamlining the web order entry process.

HUMAN RESOURCES PROGRAM

The Human Resources Program is a vital part of the International Code Council team. The crucial role of the employees in the organization cannot be ignored and the HR Program promotes the recruitment, retention and professional growth of ICC’s exceptional staff. The HR team is constantly exploring opportunities for improvement in the ICC work environment and has been successful in providing a stable workforce. Current recruitment efforts are focused on hiring additional technical staff. Continuing growth in membership and demand for ICC technical services have created the requirement for several new positions. These technical positions are challenging to fill because of growing demand in the marketplace and the high expectations we embrace. The HR staff has developed new strategies to accomplish this task and looks forward to welcoming new employees in the months to come.
REPORT FROM THE CHAIRMAN

The past year has seen a continued focus on converting legacy reports into the ICC-ES system along with incorporating the International Codes. This has created the need for acceptance criteria that address innovative products in a manner that allows a practical transition from legacy codes to the I-Codes. The review of existing technical information to confirm acceptance under a different and more recent code has been a challenge. Minimizing requests for added data from report holders must be balanced with providing technical information to code officials and others that will stand the test of challenge. The latter cannot be compromised.

New report applications continue to be a major source of activity as domestic and international recognition of ICC-ES grows. It is viewed as the U.S. technical body for recognition of innovative building products where code requirements and standards are lacking. This view is also shared for more conventional products where supplementary code requirements must be considered in addition to a product standard.

The transition of legacy reports to ICC-ES compliant reports under the International Codes has been difficult and the effort will continue for an extended period. The delays associated with the technical review of data for both legacy and new reports have been reduced but still need to be improved. Service to our report holders is vital in preventing delays in the field which translate to added expense for the manufacturer as well as impacting its future business. With this in mind, the Board has created an Industry Advisory Committee consisting of 20 industry leaders to provide input on how ICC-ES can meet this challenge. The committee will hold its first meeting at this Florida venue.

Improved communication with report holders and users has been successful and the effort will be ongoing. With an experienced communication specialist now on staff working with current members, printed material and the ICC-ES web site are far more user friendly and informative.

My statements are an overview to the operational efforts of ICC-ES that will be reported by the president. The Board of Directors is sensitive to the needs of the code official and building industry. It does not accept lightly the responsibility to provide the policies and resources to meet these needs.
PRESIDENT’S REPORT

Three years of intense effort in melding the operations of three technical staffs and four product evaluation systems is yielding positive results. Conversion of legacy reports to a single system that addresses the International Codes, considers report holder needs and generates technical information that can stand the test of challenge are goals that must be retained. These goals have brought change to the evaluation process. Embedded in these changes are improvements made in communication, both to and from individuals and organizations that are vital to ICC-ES operations.

Although there is the ongoing need for technical review time, staff participation in outside activities is also critical in accelerating the review process. Short- and long-term efforts must be balanced depending on the applicants’ needs. Creation of acceptance criteria for innovative products is a classic example where differences in technical opinions are better resolved prior to scheduling public hearings before the Evaluation Committee. Since these hearings are scheduled on a four-month cycle, any resolution that can be achieved with stakeholders between the hearings can result in accelerating the data review process for a product that is dependent on approval of acceptance criteria. Time savings of four or as many as eight months have been achieved with these meetings. Having solutions for Committee concerns and logical responses to questions by interested parties during the hearings are important in gaining Committee approval. Staff presentations to industry groups in explaining acceptance criteria requirements are also time away from technical review but certainly an activity that reaps short-term benefits. Participation in standards-making activities involving products is an activity that has definitely generated long-term benefits and mutual understanding on product justification.

Outreach programs in promoting better organization of data supporting building products are ongoing and are expected to shorten staff review time. There is current consideration of how this applicant effort can be rewarded through an accelerated review process without diminishing the quality of the evaluation report and creating unfairness for other applicants. Improved communication with interested parties through a quarterly newsletter committed to ICC-ES activities, editing to a more user-friendly format on the company website and similar reformatting of hard copy material have been completed in response to industry input and internal reviews by consultants.

A newly appointed Evaluation Committee will hold its first hearing in a few weeks in compliance with ICC-ES Bylaws and Board policy that seek a wide range of input and participation from the ICC membership. The creation of a truly integrated effort in ICC-ES has generated widespread interest and a large pool of well-qualified candidates for the newly appointed Committee.

The future presents ongoing challenges to provide quality technical information on building products to the code enforcement community and to meet the needs of the manufacturer. ICC-ES will be well positioned to meet those challenges in the coming year through continued innovation in our evaluation processes.
ICC EVALUATION SERVICE, INC. (ICC-ES)
2005-2006 Board of Directors

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Chief Operating Officer
International Code Council
Falls Church, VA

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Building Official
City of Southfield, MI
LETTER FROM THE CHAIRMAN

This past year has been one of great challenges and many accomplishments in IAS’s history. I am indeed pleased by the outstanding display of ownership at all levels of IAS which is directly responsible for the organization’s ability to achieve its goals in a timely, cost-effective manner. I thank the IAS Board, the Accreditation Committee, the three Technical Advisory Councils and the staff for their outstanding service. I urge our membership to learn more about their organization, IAS, by visiting the web site or talking to any IAS staff or Board member. Let us remember that IAS is here to serve the needs of everyone.
PRESIDENT’S LETTER

It indeed has been a privilege and honor to be part of the fabulous Team IAS as it marched during this past year from one success story to another. The question often asked in the hallways of IAS’s headquarters is, “Does your staff ever stay home, or do they ever go home on time?” An assessor’s work is often underappreciated, and people are very quick to challenge their findings. In the office, the support staff spends countless hours organizing data received from clients and processing reports and certificates—tasks that require extraordinary concentration and discipline. Given the number and complexity of the accreditation programs operated by IAS, we truly are blessed in that staff has always met every challenge with eternal optimism as they navigated through uncharted waters. To each and every one of our staff and contract assessors, I say “thank you” for making IAS a much sought-after brand in the accreditation market.

Thanks to the understanding and trust placed in us by our clients, IAS as a whole has shown tremendous growth in a short time, with minimal investment of resources.

I take this opportunity to thank the IAS Board for its remarkable vision, the Accreditation Committee for its timely guidance and the Technical Advisory Councils for its dedicated support. Mention must also be made of the generous support given by ICC’s Business Development division, the Certification division and the Government Relations group, without which many of our ambitious projects would not have gotten off the ground.

Finally, we are thankful for the guidance and active encouragement received from ICC executives and the Board of Directors.
PROGRAM OVERVIEW AND HIGHLIGHTS

Building on the momentum generated during the previous year, IAS programs took a sharp upward curve with increased demand for accreditation from building departments and special inspection agencies. Concurrently, demand for IAS training programs and scope expansion requests from testing laboratories increased during the same period. Some of the requests included testing in the area of fiber optics and the effect of electrostatic discharge on computer chips and peripheral electronic equipment.

New milestones were established in IAS’s history with the awarding of the first accreditation certificates in the special inspection agency (SIA) and building department accreditation (BDA) programs.

Accreditation of building departments has gathered momentum, with a total of 17 applications on file to date. IAS’s first accreditation certificate to a building department was presented to the City of Las Vegas, Nevada, in April 2006. The decision to accredit Las Vegas was reached after a five-hour public hearing of the IAS Board Committee on Accreditation (BCA). The committee reviewed the evaluation report issued by a four-member team that had spent hundreds of hours, both in the building department’s offices and in the field, examining all aspects of the department’s code enforcement functions. Having completed two pre-evaluations, one follow-up evaluation and two full evaluations of building departments, it is very clear that the major challenge facing our growth in this area is the ready availability of trained lead evaluators. So far, three lead evaluator training workshops have been held, and a total of 42 individuals have achieved Lead Evaluator-in-Training status. A two-day workshop for lead evaluators is scheduled for Orlando, Florida, in September 2006, in conjunction with the ICC annual meeting. As more and more communities understand this program, we anticipate strong upward growth for accreditation. To further strengthen this program, IAS is co-branding the next edition of ICC’s Building Department Administration. In future years, this book will serve a very useful role in ensuring proper administration of code enforcement agencies.

Our accreditation program for calibration laboratories has also been showing steady growth in the past 12 months. IAS staff metrologists presented workshops on Uncertainty in Measurement in Whittier, California; Chicago, Illinois; Cairo, Egypt; and Dubai, United Arab Emirates. IAS staff also presented workshops on laboratory accreditation at the 2006 Measurement Science Conference and attended the National Conference of Standards Laboratories International. IAS staff co-moderates an on-line discussion board that includes the topic of laboratory accreditation. A three-day workshop on the new ISO/IEC Standard 17011, entitled “Conformity Assessment—General Requirements for Accreditation Bodies Accrediting Conformity Assessment Bodies,” was presented in Cairo, Egypt, and a paper entitled, “Documentation for and Assessment of Minimally Staffed Test and Calibration Laboratories,” was presented in the Kingdom of Bahrain at the Middle East Metrology Conference. Demand for training on topics related to conformity assessment is increasing worldwide, and IAS trainers are in considerable demand for these services.

IAS continues to be the sole accreditation agency in the U.S. and Canada that enjoys international recognition in the testing, calibration and inspection fields. This, coupled with our national recognition as the oldest accreditation body in the U.S., has increased demand for our services.
Despite very strict requirements in our Accreditation Criteria for Fabricator Inspection Programs for Structural Steel (AC172), we continue to see an increase in requests for accreditation in this area. It appears that our outreach efforts to inform code enforcement entities that AC172 addresses their needs and the need for stringent oversight consistent with the requirements of Chapter 17 of the IBC, has started to produce dividends.

IAS has managed to maintain and nurture our relationships with several international organizations in the accreditation arena, despite strong pressures on staff time. Staff not only attended the 2005 General Assemblies of the Asia Pacific Laboratory Accreditation Cooperation (APLAC) and the International Laboratory Accreditation Cooperation (ILAC), but also provided evaluators to the former as part of our continuing obligations under the Mutual Recognition Arrangement (MRA). IAS recognition by APLAC and ILAC has helped many U.S. manufacturers reach foreign markets without having to repeat testing or inspection activities which had been conducted by IAS-accredited entities. IAS will participate in the 2006 ILAC General Assembly in Cancun, Mexico, and the APLAC General Assembly in Taipei, Taiwan, later this year. The year 2005 also saw an increase in participation by IAS-accredited testing and calibration laboratories in proficiency testing programs.

The work performed by our committees and councils has greatly contributed to the success IAS has achieved. In addition to the IAS BCA previously mentioned, we have the Accreditation Committee. This committee monitors the technical aspects of IAS’s accreditation operations. Also we currently have three Technical Advisory Councils (TACs); Laboratories, Inspection and Building Department Accreditation. IAS accreditation programs have gained national and international recognition largely because of the contributions and efforts of the members of our TACs.

IAS’s financial performance in 2006 is expected to be strong with increased revenues in all areas of our business. The increased demand in services we have experienced so far this year and new programs initiated point toward a successful end to 2006 and a promising start for 2007.
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2005-2006 INTERNATIONAL ACCREDITATION SERVICE, INC.

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Chief Operating Officer
International Code Council
Falls Church, VA
LETTER FROM THE CHAIRMAN

The mission of the International Code Council Foundation is clear: To help build stronger, safer communities not just in the United States, but around the world.

The International Code Council Foundation (ICCF) is a dynamic organization dedicated to minimizing the devastating effects of natural disasters and other building tragedies through education and public service. A nonprofit subsidiary of the International Code Council (ICC), the ICCF reaches out to communities to offer both technical and hands-on support that encourages the construction of durable, sustainable buildings and homes.

We are proud of this year’s accomplishments. By providing access to building safety resources, the ICCF has helped protect property and human life worldwide. This past year, the ICCF worked internationally with countries, such as Afghanistan, Egypt, and Iraq, to aid their communities in the development of improved code enforcement systems.

One of the ICCF’s top priorities has been to make the International Codes® reference guides and supplements available to building and fire safety officials with limited resources. Working toward this goal, the ICCF secured 10,000 copies of the new Code Master—Special Inspection for Masonry® for the ICC’s Governmental members. This reference guide, donated by the Masonry Institute of America, provides code officials with a step-by-step process for meeting the masonry code requirements necessary to make their communities safer for residents and workers.

The ICCF partnered with the Responsible Energy Codes Alliance (RECA) to distribute 10,000 copies of the newly-released 2004 International Energy Conservation Code Supplement (IECC) for distribution to Governmental Members of ICC. The IECC Supplement compiles the latest ICC energy provisions into one, comprehensive document.

Also, the ICCF recently received the final installment from the Illinois Clean Energy Community Foundation for training work via ICC’s Professional Development Services Group.

After much anticipation, the ICCF kicked off 2006 Building Safety Week in Washington, D.C., with the official start of Project H.E.R.O. (Homes Eliminated of Restrictions and Obstacles). The volunteer-based program helps make disabled veterans’ homes accessible. Project H.E.R.O. improves the quality of veterans’ lives by increasing independence, improving personal mobility and making it easier for veterans to accomplish everyday tasks.

During Building Safety Week, the ICCF also sponsored a Gala to recognize selected individuals and organizations for their extraordinary contributions to public safety with the Silent Defender Award. This year, U.S. Representative JoAnn Davis of Virginia, U.S. Senator Ted Stevens of Alaska, Dr. Omaima Salah El-Din of Egypt and the Inter-American Development Bank were honored with the prestigious Awards.

We have accomplished much this past year. ICCF initiatives, such as Project H.E.R.O., have helped us define our potential and set a precedent for future success. We owe the success of this past year’s achievements to the incredible commitment of our volunteers and donors. We want to thank those who have donated time and money to the ICCF, and strongly encourage all of you who have not yet participated to join us in this important cause. Together - we will build a safer world.
INTERNATIONAL CODE COUNCIL FOUNDATION (ICCF) Continued

LETTER FROM THE PRESIDENT

During the past year, the International Code Council Foundation has strived to meet the mission of the Foundation. The Foundation is dedicated to changing the devastating effects of natural disasters and other building tragedies by promoting ideas, methods and technologies that encourage the construction of durable, sustainable structures.

The Foundation joined with the Brotherhood of Carpenters and Joiners of America to distribute funds used for training and distribution of code books to jurisdictions in Louisiana impacted by Hurricane Katrina. Also, the ICCF helped to introduce new technology into the area, along with the United States Gypsum Corporation and the Brotherhood of Carpenters, with a product line of panelized building systems.

ICCF also raised money, through the generosity of the membership, for the “Members Helping Members Campaign.” These funds were distributed throughout the gulf states to ICC members who were in need of help. Building and Fire Department employees in Louisiana, Mississippi, and Texas received $1,000 grants to help in the process of restoring their lives to normal.

Increasing awareness about the importance of developing codes, standards and technologies is also a priority for the Foundation. One example was Building Safety Week, a national event sponsored by the Foundation. During this week, the Foundation hosted the Silent Defender Awards Dinner in Washington, D.C. This dinner recognized the outstanding actions of those who have gone to great strides to improve public safety, health and welfare. This year’s award winners were Senator Ted Stevens from Alaska, Representative JoAnn Davis from Virginia, Professor/Dr. Omaima A. Salah El-Din from Egypt, and the Inter-American Development Bank.

Building Safety Week also served as the National Kickoff of Project H.E.R.O. (Homes Eliminated of Restrictions and Obstacles). It is a volunteer-based program to remove the accessibility restrictions from the homes of deserving disabled veterans. The General President of the Laborers’ International Union, Mr. Terence O’Sullivan, gave a passionate speech in support of Project H.E.R.O. and pledged $50,000 and nationwide support to the program.

New international initiatives this year are with Egypt and Afghanistan. In both countries the Foundation will be analyzing the current codes and code enforcement systems, and making recommendations on improvements for both. Additionally, the Foundation is a member of the Ministerial Assistance Team for the Ministry of Construction and Housing in Iraq. As other international opportunities present themselves, the Foundation will attempt to serve the needs of the country requesting assistance while meeting the mission of the Foundation.

With each passing month, the ICCF grows through new relationships and strengthening old ones. It is our opportunity to deal with issues beyond that of normal code enforcement. The ICC Foundation is your foundation. Join with us and support the activities any way you can. Together - we will build a safer world.
OVERVIEW AND HIGHLIGHTS

FOUNDATION MISSION
The International Code Council Foundation (ICCF) is dedicated to changing the devastating effects of natural disasters and other building tragedies by promoting ideas, methods and technologies that encourage the construction of durable and sustainable buildings and homes.

ABOUT THE FOUNDATION
The International Code Council Foundation (ICCF) is a subsidiary of the International Code Council, an organization that develops and enforces the most widely adopted building codes in the nation. ICCF is a nonprofit organization that promotes a comprehensive approach to reducing loss of life and property through a complete building-safety system. By providing access to building-safety resources, the International Code Council Foundation helps protect property and human life worldwide.

OBJECTIVES
The International Code Council Foundation is dedicated to:

- Educating consumers, governments and industries about constructing stronger and safer buildings and homes;
- Supporting research and development that leads to improved construction methods and techniques for making buildings safer; and
- Offering technical services, training and guidance to communities, states, national and international organizations, and governments looking to develop or improve existing building construction standards.

FINANCIALS
The ICC Foundation received over $100,000 in donations, including cash and other resources, which it used to support various building-safety programs outlined in this annual report.

STRUCTURE
James Lee Witt, CEO of the International Code Council and former Director of FEMA, is chairman of the ICC Foundation. Paul E. Myers serves as president of the ICC Foundation. The ICC Foundation is divided into four groups, each of which fulfills a unique need:

- The Board of Governors provides policy oversight.
- The International Directors help support international activities.
- The Advisory Board provides public and private-sector leadership.
- The Technical Advisors, made up of professionals with a wide range of construction and code expertise, provide knowledgeable direction on implementation.

DONORS
For a list of organizations and individuals who have made donations to the ICC Foundation, visit www.icc-foundation.org
NOTICE OF ANNUAL BUSINESS MEETING

OF THE INTERNATIONAL CODE COUNCIL, SETTING THE TIME, DATE AND PLACE

THEREFORE

Notice is hereby given that the Board of Directors of the International Code Council (ICC) has taken the following actions:

The 2006 Annual Business Meeting (ABM) of the members of the International Code Council, which is provided for by Article IX of the Bylaws, shall be held September 19, 2006, at Disney’s Coronado Springs Resort, 1000 West Buena Vista Drive, Lake Buena Vista, FL 32830, in conjunction with the 2006 ICC Annual Conference. The Annual Business Meeting shall commence at 8:00 AM and shall continue from day to day during such hours as shall be determined by the President until completed.

2. In accordance with the Bylaws, a quorum shall consist of 100 Governmental Voting Representatives.
   a. Call to order
   b. Reading of Meeting Notice
   c. Determination of a quorum
   d. Approval of minutes of previous meetings
   e. Report of the Nominating Committee
   f. Election of Officers & Directors-at-Large
   g. Treasurer’s Report
   h. Report of the President
   i. Report of the CEO
   j. Report of the Bylaws Committee
   k. Report of the Resolutions Committee
   l. Report of the Honorary Members Committee
   m. Unfinished business
   n. Adjournment

3. The general nature of business to be conducted at the Annual Business Meeting shall include the following:

4. In accordance with Article XVIII, ss. 18.1, amendments to the Bylaws of the corporation may be proposed through resolution of the Board of Directors at least 90 days prior to the opening of the Annual Business Meeting and in accordance with Article XVIII, ss. 18.2, shall be printed in the Annual Business Meeting notice not less than 90 days prior to the start of the ABM. Exhibit A (attached) contains a copy of ICC Board Resolution 2006-1 and proposed amendments to the Bylaws of the corporation, as amended January 3, 2006.

5. To transact such other business as may properly come before the membership and adjournment.

We hereby certify that the foregoing notice is in accordance with actions taken by the Board of Directors of the International Code Council.

Henry L. Green
President

James L. Witt
CEO

Questions regarding the ABM notice and proposed Bylaw changes may be directed to Dominic Sims, Deputy Chief Operating Officer 205-591-1853.
MINUTES OF 2005 ANNUAL BUSINESS MEETING OF THE INTERNATIONAL CODE COUNCIL

September 27, 2005

Wayne Hall
Detroit, Michigan

ANNUAL BUSINESS MEETING

The Annual Meeting of the Members of the International Code Council was called to order by President Frank Hodge at 9:00 a.m., September 24, 2005, in conjunction with ICC’s Annual Conference at Wayne Hall in Detroit, Michigan. President Hodge welcomed all attendees to the meeting and thanked the color guard for leading the Pledge of Allegiance and the national anthem.

President Hodge introduced Secretary/Treasurer Wally Bailey and called on him to call the roll of the ICC Directors to determine if there was a quorum. Secretary/Treasurer Bailey called the roll of Directors and asked Governmental Member Representatives to stand. Secretary/Treasurer Bailey then advised the President that a quorum was present.

A motion was made and properly seconded to accept the notice of the Annual Business Meeting, as published in the Annual Report. The motion was approved unanimously.

The minutes of the September 27, 2004, ABM were reviewed. A motion was made and properly seconded to approve the minutes, as published in the Annual Report. The motion was approved unanimously.

President Hodge acknowledged the Parliamentarian, William Schock, and the Sergeant-at-Arms, Doug Murdock, and thanked them for their participation. President Hodge called on Anne vonWeller, Chair of the Nominating Committee, for a report from the committee. Chair vonWeller introduced the Committee and delivered the report. The report included a list of seven candidates and nominations for Director-at-Large positions: Terrence Cobb, Gerald George, John Darnall, John Terry, John LaTorra, Jimmy Brothers, and Ron Piester.

President Hodge thanked Chair Anne vonWeller and the Committee for its report and advised the members that the elections would take place later in the agenda.

James Lee Witt, CEO, took the podium and re-introduced President Hodge, who then delivered the Annual President’s Report.

ELECTION OF OFFICERS & DIRECTORS

President Hodge called on Anne vonWeller to restate the Nominations Committee recommendations. President Hodge provided instructions on how the elections would be conducted. President Hodge announced each nomination and then asked for nominations from the floor. All candidates were invited to address the assembly for a limited amount of time.

FIRST ELECTION

President Hodge announced the nomination of Henry Green as President for a 1-year term. He then made a request for nominations from the floor. There were no additional nominations. A motion to elect Henry Green by acclamation was made, seconded and passed unanimously.
SECOND ELECTION
President Hodge announced the nomination of Wally Bailey as Vice President for a 1-year term. He then made a request for nominations from the floor. There were no additional nominations. A motion to elect Wally Bailey by acclamation was made, seconded and passed unanimously.

THIRD ELECTION
President Hodge announced the nomination of Steve Shapiro as Secretary/Treasurer for a 1-year term. He then made a request for nominations from the floor. The name of Adolph Zubia was properly entered into nomination. There were no additional nominations. After distribution and tally of ballots, the President announced the election of Steve Shapiro.

FOURTH ELECTION
President Hodge announced the nomination of Terrence Cobb for a 3-year director term. He then made a request for nominations from the floor. There were no additional nominations. A motion to elect Terrence Cobb by acclamation was made, seconded and passed unanimously.

FIFTH ELECTION
President Hodge announced the nomination of Gerald George for a 3-year director term. He then made a request for nominations from the floor. The name of Mark Stimac was properly entered into nomination. There were no additional nominations. After distribution and tally of ballots, the President announced the election of Gerry George.

SIXTH ELECTION
President Hodge announced a nomination for John Darnall for a 1-year director term. He then made a request for nominations from the floor. The name of John Terry was properly entered into nomination. There were no additional nominations. After distribution and tally of ballots, the President announced the election of John Darnell.

SEVENTH ELECTION
President Hodge announced a nomination for John LaTorra for a 3-year director term, followed by requests for nominations from the floor. The name of Billy Phillips was properly entered into nomination. There were no additional nominations. After distribution and tally of ballots, the President announced the election of John LaTorra.

EIGHTH ELECTION
President Hodge announced a nomination for James Brothers for a 3-year director term, followed by requests for nominations from the floor. There were no nominations from the floor. A motion to elect James Brothers by acclamation was made, seconded and passed unanimously.

NINTH ELECTION
President Hodge announced a nomination for Ron Piester for a 1-year director term. He then made a request for nominations from the floor. There were no nominations from the floor. A motion was made to elect Ron Piester by acclamation, seconded and passed unanimously.
MINUTES OF 2005 ANNUAL BUSINESS MEETING Continued

THE TREASURER’S REPORT

President Hodge called on Secretary/Treasurer Bailey to provide the Treasurer’s report.

The Secretary/Treasurer of the International Code Council, Wally Bailey, provided the financial status of the ICC as reported in the Annual Business Report.

THE TREASURER’S REPORT

By Wally Bailey, Secretary/Treasurer
2005 ICC Treasurer’s Report (pertaining to 2004 fiscal year)

As Secretary/Treasurer of the International Code Council, it is my privilege to report to the members on the financial status of the organization. While 2003 was financially challenging as the company grew stronger and we worked through the many challenges of emerging from the consolidation of the three former model code organizations to form one entity, 2004 represents the first full calendar and fiscal year for ICC as a consolidated entity. As indicated in the 2004 Audited Financial Statements, our first full year as ICC was financially successful with Excess Income from Activities of $2,887,000. Revenue totaled $54,451,000 on expenses of $51,564,000. Additional Investment Income of $35,000 brought our total Change in Net Assets over 2003 to $2,922,000. Member Equity as of December 31, 2004, stands at $15,587,000.

With the consolidation and organizational restructuring behind us, the Board of Directors and staff focused on developing a strategic planning process that resulted in a Long–Term Business Plan that will serve as a dynamic business model and blueprint for ICC to most effectively meet the needs of the membership and our other constituents and customers. These planning tools have and will continue to have a positive impact on both operational and financial results as we proactively develop work plans to support the strategic goals and objectives as outlined in the Long–Term Business Plan. In addition to serving as a guideline for staff to follow in the development of each annual budgeting cycle, this long–range planning approach provides the framework for proactive strategy development, anticipating and visioning changes in the competitive environment that ICC operates, enabling us to be more responsive and ahead of the market shifts, and allowing us to maintain an edge as we strive to exceed our customers’ expectations.

The positive financial momentum started in 2004 continues through the first half of fiscal year 2005. Net margin generated through the first six months of the year has totaled $1,227,000 bringing Member Equity as of July 31, 2005, to $16,814,000. This is ahead of where our updated budget projected we would be at this point as many of the key operational initiatives are producing more favorable results than expected due to improved management of expenses.

Operational and financial momentum is strong as we continue to improve on our internal processes in our efforts to continually improve our member and customer service. The membership can be assured that the Board of Directors and staff are exercising due diligence in maximizing the investment that all ICC members made in the formation of a stronger, more focused, and unified International Code Council.

Thank you for allowing me to serve as your Secretary/Treasurer and I look forward to continuing to serve the organization in the years ahead.
THE BYLAWS COMMITTEE REPORT

Chairman James T. Ryan delivered the report of the Committee of Recent Bylaws. The following amendments as printed in the Annual Report were presented to the membership:

Amendment 2005-1 A motion was made seconded to approve the amendment. The motion was passed.

REPORT OF THE RESOLUTIONS COMMITTEE

President Hodge called upon Director Ed Berkel, Chairman of the Resolutions Committee, to provide a report on the committee.

Director Berkel read Resolution 2005-1 A motion was made and seconded to approve the resolution. The motion was passed.

Director Berkel continued by reading Resolution 2005-2 A motion was made and seconded to approve the resolution. The motion was passed.

Director Berkel continued by reading Resolution 2005-3 A motion was made and seconded to approve the resolution. The motion was passed.

Director Berkel continued by reading Resolution 2005-4 A motion was made and seconded to approve the resolution. The motion was passed.

Director Berkel continued by reading Resolution 2005-5 A motion was made and seconded to approve the resolution. The motion was passed.

Director Berkel continued by reading Resolution 2005-6 There was discussion on the pros and cons of the proposed resolution. There was a motion to delay the implementation of the resolution if approved by the governmental members. The motion failed 115 to 165. A second motion was made and seconded to disapprove the resolution, as proposed. Upon a voice vote the motion was passed.
THE HONORARY MEMBERSHIP

Committee met on August 8, 2005, to discuss nominations for 2005 honorary membership. Members of the Committee included Ron Lynn, Tim Ryan and Wally Bailey, Chair. The Committee recommended the following individuals:

1. Jack Proctor
2. Bill Stewart
3. George Walker
4. Pete Tyree

A motion was made and seconded to approve the recommendations of the Committee. The motion passed unanimously.

The final order of business was the presentations of donations to assist in relief efforts for Hurricane Katrina. President Hodge and CEO Witt accepted numerous generous donations for this purpose.

The meeting was adjourned.
RESOLUTIONS OF THE BOARD OF DIRECTORS
OF
THE INTERNATIONAL CODE COUNCIL, INCORPORATED
a California Nonprofit Public Benefit Corporation

WHEREAS, in accordance with Article XI ss 11.1, the President, with the concurrence of the Board appointed a Bylaws Committee to study the Bylaws of the corporation and recommend any needed changes, and

WHEREAS, the Bylaws Committee has recommended certain amendments to the Bylaws of the corporation, as revised January 3, 2006, and

WHEREAS, after review and consideration by the Board of Directors a consensus was achieved to present certain proposed amendments to the Governmental Member Representatives at the Annual Business Meeting on September 19 at Disney’s Coronado Springs Resort, 1000 West Buena Vista Drive, Lake Buena Vista, FL, and

WHEREAS, in accordance with Article XVIII, ss 18.1 amendments to the Bylaws of the corporation may be proposed through resolution of the Board of Directors at least 90 days prior to the opening of the Annual Business Meeting, and

Now therefore:

BE IT RESOLVED, that the officers of this Corporation do hereby approve this resolution, as approved by motion of the Board of Directors at their meeting of May 11, 2006, to present the proposed amendments, to the Governmental Member Representatives at the Annual Business Meeting on September 19, 2006, at Disney’s Coronado Springs Resort, 1000 West Buena Vista Drive, Lake Buena Vista, FL.

Henry L. Green
President

Steve Shapiro
Secretary/Treasurer
2006 PROPOSED BYLAW CHANGES

The 2006 Bylaws Committee consists of Bill Dupler, Chair, Jimmy Brothers, Greg Johnson and Ron Lynn. The Committee reported its findings and recommendations to the ICC Board of Directors on May 11, 2006. After review and due consideration the Board of Directors approved a resolution to propose the following Bylaw changes to the membership of ICC.

The following amendments are proposed to the Bylaws as adopted on January 3, 2006:

Amendment 1: Amend ARTICLE 5, as follows:

5.5 Quorum - At all meetings of the Board of Directors, a majority two thirds of the voting directors then in office shall constitute a quorum for transaction of business, and the act of a majority of the voting directors present at the meeting at which there is a quorum shall be the act of the Board of Directors, except as may be otherwise specifically provided by the law of the State of California or by the Articles of Incorporation. If a quorum shall not be present at any meeting of the Board of Directors, the directors present there at may adjourn the meeting from time to time, without notice other than announcement at the meeting until a quorum shall be present.

5.6 Meetings of the Board of Directors -

5.6.1 General - The Annual Meeting of the Board of Directors shall be held in conjunction with the time and place of the Annual Business Meeting. The Board of Directors shall meet at such other times and in such places as it may determine, and otherwise upon the call of the President or of a majority of the Board of Directors. Two thirds of the Directorship shall constitute a quorum. Motions and votes at such meetings shall be duly recorded.

Reason:

Delete language in 5.6.1 and relocate to Section 5.5 to eliminate the conflict between these two sections.

ARTICLE MEMBER RESOLUTIONS

In accordance with Council Policy 23, Resolutions of the Members shall be considered during the Annual Business Meeting. Resolutions to be considered at the 2006 ABM include:

- CONFERENCE SITE
- DECEASED MEMBERS
- STANDING COMMITTEES
- IMMEDIATE PAST PRESIDENT
- RETIRED MEMBERS

Copies of these resolutions are posted at http://www.iccsafe.org/news/annual/2006Conference/ and will be printed in the 2006 Annual Report and Business Meeting Notice.
PROPOSED MEMBER RESOLUTIONS

RESOLUTION 2006-1
of the
ANNUAL MEETING OF THE MEMBERS
concerning the
CONFERENCE SITE

WHEREAS, the members of International Code Council, Inc., did assemble at ICC’s 4th Annual Conference in Orlando, Florida, on September 17– October 1, 2006; and

WHEREAS, the Annual Conference provides a generous opportunity for code development, education, communication and enjoyment; and

WHEREAS, the State of Florida and Walt Disney World did extend the hand of friendship and hospitality to all those in attendance; now, therefore,

BE IT RESOLVED, that those members here assembled on September 19, 2006, at the ICC Annual Business Meeting, do hereby express their sincere thanks and appreciation to the citizens of the State of Florida and the Employees of Walt Disney World for their warm greeting and hospitality.

RESOLUTION 2006-2
of the
ANNUAL MEETING OF THE MEMBERS
concerning
DECEASED MEMBERS

WHEREAS, the members of International Code Council, Inc., did assemble at ICC’s 4th Annual Conference in Orlando, Florida, on September 17– October 1, 2006; and

WHEREAS, in His Infinite Wisdom, Almighty God has removed from our midst the following members:

Don Clark
Clovis, California

Ray Greene
Past President, BOCA

Roger Keinz
Vernon Hills, Illinois

Kevin Doyle Croshaw
Logan, Utah

J. Lee Hauser
Past President, SBCCI

William Magill
San Juan Bautista, California

Thomas Goodwin
Duck, North Carolina

Richard Jensen
Bloomington, Illinois

Robert McLaughlin
Ocean Shores, Washington

Don Clark
Clovis, California

Ray Greene
Past President, BOCA

Roger Keinz
Vernon Hills, Illinois

Kevin Doyle Croshaw
Logan, Utah

J. Lee Hauser
Past President, SBCCI

William Magill
San Juan Bautista, California

Thomas Goodwin
Duck, North Carolina

Richard Jensen
Bloomington, Illinois

Robert McLaughlin
Ocean Shores, Washington

Stephen W. Mikkelsen
Lakewood, Colorado

WHEREAS, these members had long and successful careers; and

WHEREAS, by their loyal devotion to duty and faithful discharge of their responsibilities added prestige to their association, community, and life; now, therefore,

BE IT RESOLVED, that those members here assembled on September 19, 2006, at the 2006 ICC Annual Meeting of the Members, do hereby pay tribute to the memory of our departed members; and

BE IT FURTHER RESOLVED, that we extend our most sincere sympathy to the friends and members of their families. May our Heavenly Father console them in their sorrow and may these words of appreciation and high regard be a solace in the years to come.
RESOLUTION 2006-3
of the
ANNUAL MEETING OF THE MEMBERS
concerning
STANDING COMMITTEES

WHEREAS, the members of International Code Council, Inc., did assemble at ICC’s 4th Annual Conference in Orlando, Florida, on September 17–October 1, 2006; and

WHEREAS, the International Code Council could not fulfill its mission without the assistance of its member volunteers; and

WHEREAS, throughout the year scores of volunteers have contributed their time and knowledge to the standing committees established to carry out the work of this organization; now, therefore,

BE IT RESOLVED, that those members here assembled on September 19, 2006, at the Annual Business Meeting, do hereby express their sincere thanks and appreciation to the members of the standing committees in Code Development, Government Relations, Technical Services, and Professional Development.

RESOLUTION 2006-4
of the
ANNUAL MEETING OF THE MEMBERS
concerning the
IMMEDIATE PAST PRESIDENT

WHEREAS, the members of International Code Council, Inc., did assemble at ICC’s 4th Annual Conference in Orlando, Florida, on September 17–October 1, 2006; and

WHEREAS, the International Code Council succeeds due to the leadership of its elected Officers and Directors; and

WHEREAS, the role of Immediate Past President is reserved for those Board members who have given their personal and professional time over the course of many years in the interest of serving the organization; and

WHEREAS, serving as Immediate Past President represents the culmination of successful service to the Board and the Members which few achieve; now therefore,

BE IT RESOLVED, that those members here assembled on September 19, 2006, at the Annual Business Meeting, do hereby express their sincere gratitude and appreciation to Immediate Past President Frank Hodge for his dedicated service to the International Code Council during his years of service on the Board of Directors.
RESOLUTION 2006-5
of the
ANNUAL MEETING OF THE MEMBERS
concerning
RETIRED MEMBERS

WHEREAS, the members of International Code Council, Inc., did assemble at ICC’s 4th Annual Conference in Orlando, Florida, on September 17–October 1, 2006; and

WHEREAS, throughout the year there have been members in all categories who have concluded careers in code enforcement and the construction professions and have retired; and

WHEREAS, those members have had long and illustrious careers and the respect of their peers; and

WHEREAS, their devotion to duty and faithful discharge of their professional responsibilities have added prestige to their association and community; now, therefore,

BE IT RESOLVED, that those members here assembled on September 19, 2006, at the ICC Annual Business Meeting, do hereby pay tribute to those members recently retired; and

BE IT FURTHER RESOLVED, that we extend our most sincere appreciation to them for their contributions to the security of the public and safety in the built environment.
GOVERNING THE CONDUCT OF ELECTIONS

ELECTIONS OF OFFICERS AND DIRECTORS SHALL BE CONDUCTED IN ACCORDANCE WITH THE ICC BYLAWS AND CP19-03

CP 19-03 GOVERNING THE CONDUCT OF ELECTIONS

APPROVED: 1/17/04
REVISED: 3/17/06

This policy outlines the procedures for the conduct of elections at the ICC Annual Business Meeting.

1.0 Nominating Committee Report: When the agenda item concerning nominations for elections has been reached, the President shall call upon the Chair of the Nominating Committee for a report. The report of the Nominations Committee shall consist of one nominee for each vacant seat. The Chair of the Nominating Committee shall read the entire list of nominations.

2.0 Election & Floor Nominations: The President shall then proceed to conduct the elections by calling to the floor the election of each individual seat being vacated, the corresponding Nominations Committee nomination and then call for nominations from the floor. Floor nominations shall only be made by members in good standing eligible to vote in the election. Floor nominations shall be seconded by a member in good standing eligible to vote in the election. The President shall request nominations from the floor three times for the position under consideration until there are no more floor nominations. At this point, the nominations for that position shall be closed and the election shall proceed to the voting for that seat. On completion of the election for that seat, the President shall proceed with the nominations for the following seat.

3.0 Voice Vote: If no nominations for an open seat are made from the floor, the President shall call for a voice vote for the seat under consideration. The President shall determine and declare the result of the election. When there is more than one nominee for a vacant seat, the election shall be by ballot vote.

4.0 Tally Judges: If any open seat has more than one nominee a paper ballot is required. The President shall appoint Tally Judges in such a number as the President considers necessary, but shall in no case be less than three, to distribute, collect and count the ballots. Any nominee for a contested seat may request an observer to be present during the counting of the ballots.

5.0 Ballot: The Secretary/Treasurer shall provide paper ballots in sufficient number to accommodate all voting members present. Alternatively, a sufficient number of electronic voting devices shall be provided to accommodate all voting members. In the event, the electronic devices are inoperable, the Secretary/Treasurer shall provide paper ballots as provided above. Each person qualifying as an eligible voting Governmental Member Representative or Honorary Members in accordance with the Bylaws shall be entitled to a single ballot and one vote, regardless of the number of Governmental Members a person represents. The Board shall establish procedures for the use of electronic devices to assure the security of the voting process.

6.0 Ballot Voting: The President shall announce, prior to the distribution of the ballots how the ballots should be marked including instructions on how members can write in their additional choice for the seat under consideration. A ballot shall contain only one vote for each seat vacant if it is to be counted.
Prior to voting, all candidates nominated by the Nominating Committee or from the floor will be given the opportunity to speak and/or have others speak on their behalf.

A voting member may write in the name of any person, who is qualified to be elected, for any seat whether or not the person has been duly nominated from the floor or by the committee. Only legible names shall be counted.

7.0 Ballot Distribution: When the President has completed the instructions to the voting members, the Secretary/Treasurer shall give the ballots to the Tally Judges for distribution to the voting members. The President then will ask the voting members to record their votes on the ballots.

8.0 Ballot Collection: After a reasonable time, the President will instruct the Tally Judges to collect the ballots from the voting members.

9.0 Ballot Counting: When the ballots have been collected, the President will instruct the Tally Judges to retire to a convenient place to count and record the ballots. One observer selected by each nominee may observe the Tally Judges during the counting of the ballots and the preparation of the return. An observer shall not, however, interfere with the Tally Judges in the performance of their duties. Any alleged irregularities in the ballot counting shall be brought to the attention of the President prior to the report of the Tally Judges being delivered to the President.

The Tally Judges shall count each ballot and shall prepare a report for the President which states the number of votes cast for each person. At the conclusion of the ABM, the Tally Judges shall deliver the ballots to the Chief Executive Officer, who shall preserve the same for a period of six months after the date of the election. After the expiration of such six month period, the Chief Executive Officer shall destroy the ballots.

10.0 Ballot Results: Upon receipt of the report of results from Tally Judges, the President shall read the same and declare the results to the members. In the event of a tie vote, the President shall call for further voting by the voting members present with respect to the tied candidates. Such further voting may be by a show of hands or, at the request of any voting member, by written ballot. In the event that such further voting is done by written ballot, the procedure set forth above shall be followed. Upon the determination of the results of such further voting, the President shall declare the results thereof.

11.0 Majority Vote: In accordance with Section 5.4 of the ICC Bylaws, all Directors must be elected by a majority of the voting members present and voting. Accordingly, if the number of candidates does not exceed the number of open seats, the election shall be conducted in accordance with Section 3.0 of this policy and the candidates shall be deemed to have received a majority vote.

12.0 Failure to Achieve a Majority: During an election to fill an open Board seat, should no candidate receive a majority vote (50% +1) a run-off election shall be held. The candidates standing for the run-off election shall be the two candidates with the highest number of the votes received during the initial ballot.

13.0 Advertising: The ICC shall not publish campaign material for the Board of Directors in the Building Safety Journal.
BYLAWS FOR THE INTERNATIONAL CODE COUNCIL, INC.
A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION

Revised January 3, 2006

ARTICLE I—NAME AND OBJECTIVES

1.1 Name - This organization shall be known as the International Code Council, Inc., hereinafter in these Bylaws referred to as the "Council" or the "Corporation".

1.2 General Purposes - The Council is a nonprofit public benefit corporation and is not organized for the private gain of any person. The Corporation is organized exclusively as an organization described in Section 501(c)(6) of the Internal Revenue Code of 1986, as amended, or the corresponding provision in any future United States internal revenue law (the "Code"). Notwithstanding any other provision herein, the Corporation shall not engage in a regular business activity of a kind ordinarily carried on for profit and shall not carry on any other activity not permitted to be carried on by a corporation exempt from federal income tax under Section 501(c)(6) of the Code. It is organized under the Nonprofit Public Benefit Corporation Law for public and charitable purposes. Such purposes specifically include:

With respect to buildings and structures: (a) the lessening of burdens of government through the development, maintenance and publication of model statutes and standards for the use by federal, state and local governments in connection with the administration of building laws and regulations, and (b) the lessening of the burdens of government through the performance of certain services for the benefit of federal, state and local governments in connection with the administration of building law and regulation.

1.3 Principal Office - The Corporation shall have and continuously maintain a registered office in the State of California and a registered agent whose principal business office is identical with such registered office.

ARTICLE II—MEMBERSHIP

2.1 Categories of Membership - The Council shall have the following categories of voting membership:

2.1.1 Governmental Member - A Governmental Member shall be a governmental unit, department or agency engaged in the administration, formulation or enforcement of laws, ordinances, rules or regulations relating to the public health, safety and welfare. Each Governmental Member shall designate its Primary Representative who will receive benefits of membership in the Council on behalf of the Governmental Member as determined by the Board of Directors from time to time.

2.1.1.1 Governmental Member Voting Representatives - Each Governmental Member shall exercise its right to vote through its designated Governmental Member Voting Representatives, and shall be entitled to the number of Governmental Member Voting Representatives as specified in Table 2.1.1.1. Each Governmental Member Voting Representative shall be designated in writing, by the Governmental Member, and shall be employees or officials of the Governmental Member or departments of the Governmental Member, provided that each of the designated voting representatives shall be an employee or a...
A public official actively engaged either full or part time, in the administration, formulation or enforcement of laws, ordinances, rules or regulations relating to the public health, safety and welfare. The designation of a Governmental Member Voting Representative may be changed by the Governmental Member, in writing, from time to time.

<table>
<thead>
<tr>
<th>Population</th>
<th>Voting Representatives</th>
</tr>
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<tbody>
<tr>
<td>0 to 50,000</td>
<td>4</td>
</tr>
<tr>
<td>50,001 to 150,000</td>
<td>8</td>
</tr>
<tr>
<td>Over 150,000</td>
<td>12</td>
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**2.1.2 Honorary Member** - An individual who has rendered outstanding service to the Council, and whose name shall be proposed by the Board of Directors and confirmed by a majority vote of the Governmental Member Representatives at an Annual Business Meeting.

**2.1.3 Non-voting categories** - The Board of Directors shall establish the non-voting categories of membership as may be necessary for the adequate representation of all parties interested in association with the International Code Council. Non-voting categories shall provide for membership of individuals and corporate entities and shall include, but not necessarily be limited to, employees of governmental units, design professionals, corporations, educational institutions, not-for-profit associations, and other individuals interested in the purposes and objectives of the Council.

**2.2 Classification by the Board of Directors** - All applications for membership shall be subject to classification by and approval of the Board of Directors. Applicants shall be eligible for membership on approval of the membership application by the Board and on timely payment of such dues and fees as the Board may fix from time to time. This authority may be delegated by the Board of Directors to the Chief Executive Officer.

**2.3 Dues** - The annual dues for each membership category shall be established by the Board of Directors. In no case shall a person be considered in good standing, or be qualified to exercise membership participation or entitled to receive any privilege of membership, who is default in payment of dues for three months, except as may be extended by the Board of Directors.

**2.4 Termination** - A membership in the Council shall terminate on occurrence of any of the following events:

(a) Resignation of the member;
(b) Expiration of the period of membership, unless the membership is renewed on the renewal terms fixed by the Board;
(c) The member’s failure to pay dues, fees or assessments, as set forth by the Board, after they are due and payable;
(d) Any event that renders the member ineligible for membership, or failure to satisfy membership qualifications.

**2.5 Nonliability of Members** - A member of the Corporation shall not be personally liable, solely because of membership, for the debts, obligations, or liabilities of the Corporation.
BYLAWS FOR THE INTERNATIONAL CODE COUNCIL, INC. Continued

ARTICLE III—VOTING MEMBERS

Only Governmental Member Representatives and Honorary Members shall have the right to vote on any matters under these Bylaws, including but not limited to, the right exercised through those individuals eligible to vote for the election of a Director or Directors, or on a disposition of all or substantially all of the assets, or on a dissolution, or on any changes to the Articles of Incorporation or the Bylaws. Only the Governmental Member Representatives and Honorary Members shall be permitted to make motions and to vote on any issue at the Annual Business Meeting, special meetings and written consents. Voting by proxy is not permitted. Any person designated as a voting representative of more than one Governmental Member or who is also an Honorary Member shall be entitled to only one vote.

ARTICLE IV—LIMITATION BY GEOGRAPHICAL REPRESENTATION

To encourage wide geographical representation, no more than two Governmental Member Representatives designated by Governmental Members located in the same state may serve simultaneously on any one committee nor may more than two Governmental Members Representatives designated by Governmental Members located in the same state serve simultaneously on the Board of Directors.

ARTICLE V—BOARD OF DIRECTORS

5.1 Governing Body - Subject to the limitations of the Articles of Incorporation, these Bylaws and the laws of the State of California, all corporate powers shall be exercised by the Board of Directors. The Board of Directors shall be composed of the following: President, Vice President, Secretary/Treasurer, the most Immediate Past President eligible and, 14 Directors-at-Large. Each member of the Board of Directors shall be a Governmental Member Representative; Directors-at-Large shall be elected for a term of three years, and shall not serve for more than two consecutive full terms. However, nothing in this section shall preclude a Director initially appointed to a one or two year term, or appointed or elected to fill an unexpired term, from being elected to two subsequent full term(s).

5.2 Resignation, Disqualification and Vacancies - If the office of any director becomes vacant by reason of death, resignation, disqualification, removal or other cause, the president (or in the case the office of president is vacant, the vice-president) shall appoint a successor for the unexpired term and until his or her successor is elected and qualified at the next annual business meeting, subject to the ratification of the Board of Directors. Any director, who ceases to be a designated Governmental Member Representative, for a period exceeding 60 days, shall automatically forfeit his or her position as a director.

5.2.1 Military Leave - Board members called to and serving active military duty shall not thereby become disqualified as a member of the board.

5.3 Removal of a Director - Any Director may be removed from office upon the vote of two-thirds of the Voting Members present and voting at a meeting of the members, so long as the number of votes cast in favor of removal is at least two-thirds of those necessary for a quorum.
5.4 **Election** - Except as provided herein, the Board of Directors shall establish policies governing the conduct of elections and copies thereof shall be provided to any member requesting a copy. At each Annual Business Meeting a majority of the Voting Members present and voting shall elect such number of directors as necessary to fill vacancies of directors whose terms expire as of such meeting.

5.5 **Quorum** - At all meetings of the Board of Directors, a majority of the voting directors then in office shall constitute a quorum for transacton of business, and the act of a majority of the voting directors present at the meeting at which there is a quorum shall be the act of the Board of Directors, except as may be otherwise specifically provided by the law of the State of California or by the articles of incorporation. If a quorum shall not be present at any meeting of the Board of Directors, the directors present there at may adjourn the meeting from time to time, without notice other than announcement at the meeting until a quorum shall be present.

5.5.1 **Written Action** - unless otherwise restricted by the articles of incorporation or these by-laws, any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting, if all voting members of the Board of Directors consent thereto in writing, and the writing or writings are filed with the minutes or proceedings of the Board of Directors.

5.5.2 **Participation in Meetings by Conference Telephone** - Members of the Board of Directors may participate in a meeting through use of conference telephone, electronic video screen communication, or other communication equipment if all of the following apply: (1) each director participating in the meeting can communicate with all of the other directors concurrently, (2) each director is provided the means of participating in all matters before the Board of Directors, including the capacity to propose, or to interpose an objection, to a specific action to be taken by the corporation and (3) the corporation adopts and implements some means of verifying both that (i) a person participating in the meeting is a director or other persons entitled to participate in the Board of Directors meeting and (ii) all actions of, or votes by, the Board of Directors are taken or cast only by the directors and not by persons who are not directors.

5.6 **Meetings of the Board of Directors** -

5.6.1 **General** - The Annual Meeting of the Board of Directors shall be held in conjunction with the time and place of the Annual Business Meeting. The Board of Directors shall meet at such other times and in such places as it may determine, and otherwise upon the call of the President or of a majority of the Board of Directors. Two-thirds of the Directorship shall constitute a quorum. Motions and votes at such meetings shall be duly recorded.

5.6.2 **Organizational Meeting** - At the conclusion of the Annual Business Meeting, the Board of Directors shall hold an organizational meeting at which time it may transact any necessary business, including any appointments pertinent to the on-going business.
BYLAWS FOR THE INTERNATIONAL CODE COUNCIL, INC. Continued

5.6.3 Closed Meetings - A meeting or portion of a meeting of the Board of Directors may be closed to persons not serving on the Board of Directors by a vote of the Board of Directors when matters that are sensitive to the purpose of the Council, including but not limited to budget, personnel, legal actions, and proprietary practices or materials are to be discussed. The Board of Directors may invite persons who are not members of the Board of Directors to attend portions, or all, of such closed meetings in an advisory capacity.

5.7 Authority - The Board of Directors may adopt any policy or procedure, or authorize any administrative action in the best interest of the Council and its membership.

5.8 Emergency Actions - In the event that the Board of Directors determines an emergency amendment to any International Code® or standard or supplements thereto is warranted, the same may be adopted by the Board of Directors. Such action shall require an affirmative vote of at least two-thirds of the Board of Directors. The membership shall be notified, within ten days after the Board of Directors’ official action, of any emergency amendment. At the next Annual Business Meeting any emergency amendment shall be presented to the members for ratification by a majority of the Governmental Member Representatives present and voting.

ARTICLE VI—OFFICERS

6.1 Officers and Election - Election of officers for the ensuing year shall be held at the annual business meeting. The Officers of the Council shall consist of a President, Vice President, and Secretary/Treasurer (who shall be the chief financial officer of the Corporation), elected from the Board of Directors by the voting members present and voting at the annual business meeting. At no time shall more than one Governmental Member Representative located in the same state serve as an Officer. Such Officers shall take office beginning at the conclusion of the Annual Business Meeting and shall serve until adjournment of the following Annual Business Meeting or until their successors are duly elected and qualified. Officers' tenure shall be limited to 1 single, full-year, term in each office.

6.2 Duties of President - The President shall preside at the Annual Business Meeting, special meetings of the members and at meetings of the Board of Directors. The President shall be a regular member and preside at meetings of the Executive Committee and shall be an ex officio nonvoting member of all other committees. The President shall have other such duties as are prescribed by the Board of Directors or these Bylaws. Officers shall not act in their official capacity by proxy.

6.3 Duties of the Vice President - The Vice President shall act and perform the duties of the President during the President’s absence from any meetings of this Corporation or the Board of Directors, or by a vote of the Board of Directors in case of disability of the President, and shall assist the President in the conduct of the office of President. Officers shall not act in their official capacity by proxy.
6.4 **Duties of the Secretary/Treasurer** - The Secretary/Treasurer shall be responsible for keeping the minutes and records of meetings, maintaining correspondance, receiving and disbursing funds, supervising financial affairs, approving expenditures as provided by resolution of the Board of Directors, and generally performing such official duties of a Secretary/Treasurer of a corporation. The Board of Directors may designate the Chief Executive Officer as the official agent for all or portions of such duties. Officers shall not act in their official capacity by proxy.

6.5 **Resignation, Disqualification and Vacancies** - If the position of any officer becomes vacant by reason of death, resignation, disqualification, removal or other cause, the president (or in the case the office of president is vacant, the vice-president) shall appoint a successor for the unexpired term and until his or her successor is elected and qualified at the next annual business meeting, subject to the ratification of the Board of Directors. Any officer who ceases to be a member of the Board of Directors shall automatically forfeit his or her position as an officer.

**ARTICLE VII—EXECUTIVE COMMITTEE**

7.1 **Executive Committee Members** - There shall be an Executive Committee of the Board of Directors. The members of the Executive committee shall be composed of the President, the Vice President, the Secretary/Treasurer and the Immediate Past President.

7.2 **Powers and Duties** - The Executive Committee shall have authority to act in such matters as are specifically delegated by the Board of Directors. The Executive Committee and the Chief Executive Officer shall meet as necessary, between meetings of the Board of Directors, at a date and place designated by the President and shall have authority to take such action as they deem prudent, in the furtherance of the general objectives of the Council, reporting such actions to the Board of Directors at their next meeting.

**ARTICLE VIII—ADMINISTRATION**

8.1 **Chief Executive Officer** - The Board of Directors shall appoint a Chief Executive Officer and such other officers as it shall designate, who shall serve at the pleasure of the Board. The Board of Directors shall fix the Chief Executive Officer’s compensation. The Chief Executive Officer shall manage the affairs of the Council within the policies established by the Board of Directors and shall perform such other duties as may be assigned by the Board of Directors to the Chief Executive Officer. Neither the Chief Executive Officer nor any other officer appointed by the Board shall have a vote in the proceedings of this Council or of the Board of Directors.

**ARTICLE IX—MEETINGS OF THE MEMBERS**

9.1 **Annual Business Meeting** - A regular meeting of the Governmental Member Representatives, herein referred to as the Annual Business Meeting shall be held each calendar year at a time and place designated by the Board of Directors.
BYLAWS FOR THE INTERNATIONAL CODE COUNCIL, INC. Continued

9.1.1 Order of Business Meeting - The items of business at the Annual Business Meeting shall include, but not be limited to, the following:

1. Call to order.
2. Reading of Meeting Notice.
3. Determination of a quorum.
4. Approval of minutes of previous meeting(s).
5. Announcement of the Officers-Elect.
10. Resolutions.
11. Adjournment.

The order of business as announced at the meeting may be changed by a majority vote of the Governmental Member Representatives present and voting at the Annual Business Meeting.

9.2 Special Meetings - Special Meetings of the Governmental Member Representatives may be called at any time by the President with approval of two-thirds of the Board of Directors. The President shall call a special meeting upon the receipt of a valid petition, specifying purpose of the special meeting and bearing the names, titles, addresses, and signatures of five percent of the Governmental Member Representatives.

9.3 Quorum - A quorum for the transaction of business at any annual or special meeting shall consist of 100 Governmental Member Representatives.

9.4 Meeting Notice - A notice of the time and place of a special meeting shall be published not less than 60 days prior to the start of the special meeting. A notice of the time and place of the Annual Business Meeting shall be published not less than 60 days prior to the start of the Annual Business Meeting.

9.5 Eligibility to Vote - Governmental Member Representatives and Honorary Members (collectively, the “Voting Members”) in good standing under these bylaws shall be entitled to vote at any meeting of Governmental Member Representatives. Each Governmental Member Representative and Honorary Member entitled to vote may cast one vote on each matter submitted to a vote of the Governmental Member Representatives. Any person designated as a Governmental Member Representative of more than one Governmental Member or who is also an Honorary Member shall be entitled to only one vote.

ARTICLE X—CODE DEVELOPMENT PROCESS

The Board of Directors shall adopt a policy, which may be amended from time to time, on the Code Development Process for the International Codes®.

ARTICLE XI—COMMITTEES

11.1 Committees, Councils - The Board of Directors may establish committees and councils as it shall deem advisable. The President shall, with the concurrence of the Board, appoint or replace all members of committees and councils not otherwise specifically provided for herein.

11.2 Board Authority - Any member of any committee or council may be removed by the Board at any time, subject to the limitations of the laws of the State of California, and subject to any limitations of the Articles of Incorporation or Bylaws regarding actions which require approval of the Governmental Member Representatives and Honorary Members. Each committee or council shall be under the direction of the Board and shall have such authority as shall be delegated and prescribed by the Board.
11.3 **Nominating Committee** - There shall be a Nominating Committee chaired by the Immediate Past President and consisting of Governmental Member Representatives and/or Honorary Members having a reasonably distributed geographical representation. The Board of Directors shall establish policies governing the Nominating Committee and the conduct of elections. The Nominating Committee, excluding the Chairperson, shall have no more than one Governmental Member Representative or Honorary Member from any one state.

11.4 **Meetings of Committees** - Except as otherwise provided by these bylaws, committees and councils shall comply with the policies established by the Board of Directors.

**ARTICLE XII—CHAPTERS**

12.1 **Organization** - The Council shall encourage and recognize the establishment of regional, state, student, professional, local area and International chapter organizations of its members, the purpose of which shall be the furtherance of the objectives of the Council. Applications for the establishment of a chapter, together with a copy of the proposed chapter Bylaws and a list of those who have agreed to become members of the chapter, shall be submitted to the Board of Directors for approval. The chapter shall be established upon approval by the Board of Directors.

12.2 **Management** - All chapters shall be managed in accordance with policies established by the Board of Directors.

**ARTICLE XIII—AUDITING AND REPORTS**

13.1 **Fiscal Year** - The fiscal year of the Council shall be as determined by the Board of Directors.

13.2 **Audit** - There shall be an audit of the activities and financial affairs of the Council at the end of each fiscal year by an independent auditor selected by the Chief Executive Officer with the advice and consent of the Board of Directors. Such audit shall be submitted to the Board of Directors.

**ARTICLE XIV—INDEMNIFICATION, INSURANCE AND DIRECTOR LIABILITY**

14.1 **Definitions** - For the purposes of this Article XIV, "agent" means any person who is or was a director, officer, employee, or other agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, foundation, or other enterprise, or was a director, officer, employee, or agent of a foreign or domestic corporation which was a predecessor corporation of the Corporation or of another enterprise at the request of such predecessor corporation; "proceeding" means any threatened, pending, or completed action or proceeding, whether civil, criminal, administrative, or investigative; and "expenses" includes without limitation attorneys' fees and any expenses of establishing a right to indemnification under Sections 14.4 or 14.5(b) of these Bylaws.
14.2 **Indemnification in Actions by Third Parties** - The Corporation shall have power to indemnify any person who was or is a party to, or is threatened to be made a party to, any proceeding (other than an action by or in the right of the Corporation to procure a judgment in its favor, an action brought under Section 5233 of the California Nonprofit Public Benefit Corporation Law, or an action brought by the Attorney General or a person granted relator status by the Attorney General for any breach of duty relating to the assets held in charitable trust) by reason of the fact that such person is or was an agent of the Corporation, against expenses, judgments, fines, settlements and other amounts actually and reasonably incurred in connection with such proceeding if such person acted in good faith and in a manner such person reasonably believed to be in the best interests of the Corporation and, in the case of a criminal proceeding, had no reasonable cause to believe the conduct of such person was unlawful. The termination of any proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the person did not act in good faith and in a manner which the person reasonably believed to be in the best interests of the corporation or that the person had reasonable cause to believe that the person's conduct was unlawful.

14.3 **Indemnification in Actions by or in the Right of the Corporation** - The Corporation shall have power to indemnify any person who was or is a party to, or is threatened to be made a party to, any threatened, pending or completed action by or in the right of the Corporation, or brought under Section 5233 of the California Nonprofit Public Benefit Corporation Law, or brought by the Attorney General or a person granted relator status by the Attorney General for breach of duty relating to assets held in charitable trust, to procure a judgment in its favor by reason of the fact that such person is or was an agent of the Corporation, against expenses actually and reasonably incurred by such person in connection with the defense or settlement of such action if such person acted in good faith, in a manner such person believed to be in the best interest of the Corporation, and with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use under similar circumstances. No indemnification shall be made under this Section 14.3:

(a) In respect to any claim, issue or matter as to which such person shall have been adjudged to be liable to the Corporation in the performance of such person's duty to the Corporation, unless and only to the extent that the court in which such proceeding is or was pending shall determine upon application that, in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for the expenses which such court shall determine;

(b) Of amounts paid in settling or otherwise disposing of a threatened or pending action, with or without court approval; or

(c) Of expenses incurred in defending a threatened or pending action which is settled or otherwise disposed of without court approval unless it is settled with the approval of the Attorney General.

14.4 **Indemnification Against Expenses** - To the extent that an agent of the Corporation has been successful on the merits in defense of any proceeding referred to in Sections 14.2 or 14.3 of these Bylaws or in defense of any claim, issue, or matter therein, the agent shall be indemnified against expenses actually and reasonably incurred by the agent in connection therewith.
14.5 Required Determinations - Except as provided in Section 14.4 of these Bylaws, any indemnification under this Article XIV shall be made by the Corporation only if authorized in the specific case, upon a determination that indemnification of the agent is proper in the circumstances because the agent has met the applicable standard of conduct set forth in Sections 14.2 or 14.3 of these Bylaws, by:

(a) A majority vote of a quorum consisting of Directors who are not parties to such proceeding; or

(b) The court in which such proceeding is or was pending upon application made by the Corporation or the agent or the attorney or other person rendering services in connection with the defense, whether or not such application by the agent, attorney, or other person is opposed by the Corporation.

14.6 Advance of Expenses - Expenses incurred in defending any proceeding may be advanced by the Corporation prior to the final disposition of such proceeding upon receipt of an undertaking by or on behalf of the agent to repay such amount unless it shall be determined ultimately that the agent is entitled to be indemnified as authorized in this Article XIV.

14.7 Other Indemnification - No agreement made by the Corporation to indemnify its (or its subsidiaries') Directors or Officers shall be valid unless such agreement is consistent with this Article XIV. In the event of any inconsistencies between this Article XIV and any other provisions regarding indemnification of Directors and Officers by the Corporation, this Article XIV shall prevail. Nothing contained in this Article XIV shall affect any right to indemnification held by persons other than Directors and Officers.

14.8 Forms of Indemnification Not Permitted - No indemnification or advance shall be made under this Article XIV, except as provided in Section 14.4 or 14.5(b), in any circumstances where it appears:

(a) That it would be inconsistent with a provision of the Articles of Incorporation, these Bylaws, or an agreement in effect at the time of the accrual of the alleged cause of action asserted in the proceeding in which the expenses were incurred or other amounts were paid, which prohibits or otherwise limits indemnification; or

(b) That it would be inconsistent with any condition expressly imposed by a court in approving a settlement.

14.9 Nonpaid Directors - Except as provided in Sections 5233 or 5237 of the California Nonprofit Public Benefit Corporation Law (or any successor provisions thereto), there shall be no monetary liability on the part of, and no cause of action for damages shall be asserted against, any nonpaid Director, including any nonpaid Director who is also a nonpaid Officer of the corporation, based upon any alleged failure to discharge the person's duties as Director or Officer if the duties are performed in a manner that meets all of the following criteria:

(a) The duties are performed in good faith;

(b) The duties are performed in a manner such Director believes to be in the best interests of the Corporation; and
(c) The duties are performed with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use under similar circumstances.

14.10 Insurance - The Corporation shall have power to purchase and maintain insurance on behalf of any agent of the Corporation against any liability asserted against or incurred by the agent in such capacity or arising out of the agent's status as such whether or not the Corporation would have the power to indemnify the agent against such liability under the provisions of this Article XIV; provided, however, that the Corporation shall have no power to purchase and maintain such insurance to indemnify any agent of the Corporation for a violation of Section 5233 of the California Nonprofit Public Benefit Corporation Law (or any successor provision thereto).

14.11 Nonapplicability to Fiduciaries of Employee Benefit Plans - This Article XIV does not apply to any proceeding against any Director, investment manager, or other fiduciary of an employee benefit plan in such person's capacity as such, even though such person may also be an agent of the Corporation as defined in Section 14.1 of these Bylaws. The Corporation shall have power to indemnify such Director, investment manager, or other fiduciary to the extent permitted by subdivision (f) of Section 207 of the California General Corporation Law.

If any part of this Article XIV shall be found in any action, suit or proceeding to be invalid or ineffective, the validity and the effectiveness of the remaining parts shall not be affected.

ARTICLE XV—AUTHORITY AND BENEFIT

15.1 No Benefit to Any Individual - No part of the net earnings, if any, of this Council shall inure to the benefit of any member or other individual, and no gain, profit, or dividends shall ever be distributed to any member of this Council or inure to the benefit of any private persons, except as provided for in these Bylaws.

15.2 No Authority to Act - A member or chapter or any officer or member thereof shall not participate in or purport to have authority to act on behalf of or bind this Corporation to any legal obligations or liability, except as provided in these Bylaws, or resolution or policy of the Board of Directors.

ARTICLE XVI—DISSOLUTION

In the event of a dissolution or final liquidation of the Council, all of the remaining assets and property of the Council shall, after paying or making provision for the payment of all of the liabilities or obligations of the Council and for necessary expenses thereof, shall be transferred to one or more organizations which will (i) dedicate such assets and property to public and/or charitable purposes, and (ii) qualify as tax exempt organizations under Section 501(c)(3), Section 501(c)(4), or Section 501(c)(6) of the Code.

ARTICLE XVII—RULES OF ORDER

Roberts Rules of Order shall govern all aspects of a parliamentary nature unless otherwise provided for by the Board of Directors.
ARTICLE XVIII—AMENDMENTS TO BYLAWS

18.1 Proposals - Proposed amendments to these Bylaws, to be considered at an Annual Business Meeting, shall be signed by at least ten Governmental Member Representatives and shall be presented to the Board of Directors at least 90 days prior to the opening of an Annual Business Meeting or must be proposed through resolution of at least ten of the members of the Board of Directors at least 90 days prior to the opening of an Annual Business Meeting.

18.2 Notice of Actions - The Board of Directors shall cause proposed amendments to the Bylaws to be printed in the Annual Business Meeting notice and shall present its recommendations, if any, at the Annual Business Meeting. These proposed amendments may be discussed and amended at the Annual Business Meeting, and if passed by a two-thirds vote of those Governmental Member Representatives present and voting, shall be sent by letter ballot, as amended on the floor, to all Governmental Member Representatives of the Council. To be considered, the ballots by the Governmental Member Representatives shall be received within 30 days of distribution. A two-thirds majority of Governmental Member Representatives voting is required for adoption. The returns shall be certified by the President if the necessary majority for approval is received.

18.3 Effective Date - The approved amendments become effective ten days thereafter unless otherwise provided in the amendment.

ARTICLE XIX—OPERATIVE DATE

19.1 General - These Bylaws shall be effective and operative upon the date designated by the Board as the date on which the consolidation of the operations of BOCA, ICBO and SBCCI and their respective controlled entities with the operations of this Corporation occurs.

19.2 Committees - Council committees in existence as of the operative date of these Bylaws to the extent permitted under these Bylaws shall not be deemed abolished by the adoption of these Bylaws, subject to the right of the Board of Directors to remove them.

19.3 Previous Action Remains in Effect - Upon the operative date of these Bylaws, all prior actions consistent with these Bylaws, whether pursuant to resolution or policy, of the Board of Directors, or any other committee, remain in effect until modified, repealed or otherwise superseded.

[History: The original ICC Bylaws were approved on July 24, 2002. Seven amendments were presented to the ICC membership at the ABM on September 27, 2004. The amendments were approved and ratified by letter ballot sent to all Governmental Members. The results of the election were certified by the ICC President on December 19, 2004, and became effective on December 29, 2004. One amendment was presented to the ICC membership at the ABM on September 27, 2005. The amendment was approved and ratified by letter ballot sent to all Governmental Members. The results of the election were certified by the ICC President on January 3, 2006, and became effective on January 13, 2006.]
# 2006 Annual Conference Schedule

*(Subject to Change)*

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<thead>
<tr>
<th>START</th>
<th>END</th>
<th>EVENT</th>
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<tr>
<td><strong>Saturday, September 16, 2006</strong></td>
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<tr>
<td>7:00 am</td>
<td>12:00 pm</td>
<td>IAS Board Meeting (attendance by invitation only)</td>
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<td>9:00 am</td>
<td>12:00 pm</td>
<td>Preconference/Disney Institute</td>
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<td>12:00 pm</td>
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<td>Registration</td>
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<td><strong>Sunday, September 17, 2006</strong></td>
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<tr>
<td>6:30 am</td>
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<td>Golf Tournament*</td>
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<td>Registration</td>
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<tr>
<td>9:00 am</td>
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<td>Fellowship Breakfast*</td>
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<td>Nomination Committee Meeting</td>
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<td>Expo Lunch</td>
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<td>Expo</td>
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<td>Chapter President's Breakfast</td>
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<td>General Assembly Luncheon</td>
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<td>Companion Orientation</td>
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<td>International Forum</td>
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<td>Education Programs</td>
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<td>State and International Photos</td>
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<td>Labor Management Advisory Committee</td>
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<td>Major Jurisdiction Meeting</td>
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<td>Silent Auction Results</td>
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<td>Companion Breakfast</td>
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<td>Bookstore</td>
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<td>WOBO</td>
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<tr>
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<td>Delegates Luncheon</td>
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<tr>
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<td>Update &amp; Feedback on Proposed ICC/IAPMO Joint Venture Codes</td>
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<td>IAS Building Department Accreditation Lead Evaluator Training*</td>
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<td>7:00 pm</td>
<td>Chapter Regions Open Meeting Room</td>
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<td>Nevada Reception</td>
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<td><strong>Wednesday, September 20, 2006</strong></td>
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<tr>
<td>7:00 am</td>
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<td>5K Run*</td>
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<td>ICC ES Board Meeting (Closed Meeting)</td>
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<td>9:00 am</td>
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<td>Past Presiding Officers Meeting</td>
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*Preregistration required.
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<td><strong>MONDAY, SEPTEMBER 25, 2006</strong></td>
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<td><strong>SUNDAY, OCTOBER 1, 2006</strong></td>
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<td>Code Development Hearings Track 1</td>
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<td>8:00 am</td>
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</tr>
</tbody>
</table>
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